

AKMERKEZ GAYRİMENKUL YATIRIM ORTAKLIĞI ANONİM ŞİRKETİ

ANNUAL REPORT COVERING THE PERIOD OF 01.01.2015 - 31.12.2015

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AKMERKEZ GAYRİMENKUL YATIRIM ORTAKLIĞI ANONİM ŞİRKETİ REPORT OF THE BOARD OF DIRECTORS ON THE ACTIVITIES IN THE PERIOD OF

01.01.2015 - 31.12.2015

This Annual Report (the 'Report') is issued pursuant to the provision of article 516 of the Turkish Commercial Code, the provisions of the 'Regulation on the Establishment of Minimum Content of Annual Reports of Companies' of the Ministry of Customs and Trade, which was published in the Official Gazette no. 28395 of 28.08.2012, and the provision of article 8 of the 'Communiqué on the Principles Applicable to Financial Reporting in Capital Market' (II-14.1), provisions of relevant articles of the 'Corporate Governance Communiqué' (II-17.1) and provisions of article 39 of the 'Communiqué on the Principles Applicable to Real Estate Investment Partnerships' (III-48.1), of the Capital Markets Board. The Report intends to evaluate, and provide information to our investors about, the business activities of the Company during the period of 01.01.2015-31.12.2015.

A. GENERAL INFORMATION

COMPANY DATA:

Trade Name AKMERKEZ GAYRİMENKUL YATIRIM

ORTAKLIĞI ANONİM ŞİRKETİ

Trade Registry Office: İstanbul
Trade Registration Number: 260139

Stock Exchange where stocks of the

Company are traded:

Borsa İstanbul A.Ş.

Market where the Capital Market Instrument is Traded, and Indexes where the Company Takes Place: Collective Investment Products and Structured

Products Market

BIST REAL ESTATE INVESTMENT PARTNERSHIPS/ BIST FINANCIAL / BIST DIVIDEND / BIST DIVIDEND 25/ BIST ALL/ BIST

ALL-100

Trading Symbol: AKMGY

Portfolio Details: Date of Establishment: 08.12.1989

Date of Public Offering: 15.04.2005

Head Office Address: Nispetiye Caddesi, Akmerkez, E-3 Blok, Kat: 1,

Etiler, Beşiktaş/İstanbul

Website: www.akmgyo.com

E-mail: gyo@akmerkez.com.tr

Registered e-mail address: <u>akmerkez@akmerkez.hs02.kep.tr</u>

Central Registration System: 7352333284923116

Tax Office: Large Tax Payers Office

Tax Number: 837 003 1973

Phone Number: +90 (212) 282 01 70 **Fax Number:** +90 (212) 282 01 19

Akmerkez in Brief

The best shopping center of the world ...

Consisting of four floors, Akmerkez Shopping Center presents a safe, pleasant, and spotless environment complemented with a continuous music broadcast. It is air conditioned all year round. Furthermore, the building is armed with a fire warning siren as well as fire extinguishing systems, state-of-the-art security systems and these as well as impeccable building automation provides comfort and safety to its guests.

Its new decor allows Akmerkez to combine performance with aesthetics. Since the day it has opened its doors, Akmerkez has been more vibrant compared to ordinary shopping centers.

The "Akmerkez" concept originated with the collaboration of Akkök, Tekfen, and Istikbal groups, all of which are pioneers of their own industries, yet focuses on the same goal. The goal is both to revolutionize the "shopping center" concept of Istanbullites in order to provide them with many opportunities in one place; as well as to provide high-quality living spaces to elite members of the business world. As a result of the joint forces of the Groups, Akmerkez was inaugurated on December 18, 1993 in Etiler, one of the busiest districts in Istanbul.

Even in its early years, the prudent strategies set forth by the founders of Akmerkez Shopping Center were recognized by prestigious institutions. In 1995, only one year after its inauguration, Akmerkez was named the "Best Shopping Center in Europe" by the International Council of Shopping Centers (ICSC). In 1996, Akmerkez received the "ICSC International Design and Development" award, which is the biggest award issued in this field. The fact that Akmerkez is the first shopping center to receive both awards simultaneously as well as its structural and design quality along with the appeal of elite stores has rendered Akmerkez an exemplary shopping center.

Outstanding service quality in a shopping center with an award-winning design...

Akmerkez has received many other awards in the international arena during its twenty-twoyear history. The latest award received by Akmerkez was the "Interior Design 5-Star" award granted at the Europe & Africa Property Awards 2010, organized by the International Property Awards for the successful interior restorations. The concept of the project was created by the world-famous and award-winning "Concept-i Corporate" design company.

Akmerkez provides its visitors with a wide range of services by combining residency and office opportunities with a shopping center. With its central location, structural and design quality, 14-story and 17-story office towers, 23-story Akmerkez Residence – Apartment Hotel building covering a 180.000 m² triangular area, Akmerkez has been enriching our urban lives since day one. Through its automated building services, air-conditioning equipment, music broadcast, state-of-the-art security systems, and its housekeeping, security, maintenance and management workforce of 300 employees Akmerkez Shopping Center provides its guests with a modern, peaceful, comfortable, and clean environment. The Shopping Center has a total of eight stories, of which four make up the 1.500-car capacity underground parking lots and the other four consist of the shopping floors. The shopping floors have 3 atriums linked to each other via main passages. There are a total of 41 escalators and 32 lifts, of which two are panoramic and the rest are passenger and service elevators, throughout the shopping center to ensure guests can browse around without wasting time or energy.

While being a pioneer in its industry by receiving both Europe's Best Shopping Center and The World's Best Shopping Center titles, Akmerkez sets out as an example to other shopping centers through its modern design and outstanding service quality.

A wellness center far beyond a shopping center...

Akmerkez regularly conducts customer research in order to continuously update its store diversity; and hence has attained a 100 percent rate of store rental for many years. Moreover, the Shopping Center provides visitors with elite brands, both local and international, between the 10:00-22:00 hours under the same roof every day. The creation of a living area beyond the shopping center thanks to the cultural and artistic activities organized increases the number of regular visitors of Akmerkez. The success of the cozy and fun atmosphere is reflected in both the number of visitors, which is calculated to be one (1) million per month. Moreover, the social responsibility events organized in light of its principle to invest in the future has made Akmerkez a significant brand that invests in society.

Akmerkez has reached its goal to "become the best shopping center of the world" through its innovative approach and continues to lead by monitoring industrial needs and international developments very closely. Akmerkez has adopted the principle to extend its outstanding performance and success story in the industry well into the future.

Milestones of Akmerkez

Every step we take is a success story...

1990

Our journey starts

The laying of the foundation for the Akmerkez project, which would embellish the social life of the city, was started in Etiler, one of the popular districts in Istanbul. Istanbulians watched the structural development with curiosity.

1993

İstanbulians meet their new wellness center

Akmerkez Shopping Center opened its doors to guests showing of a giant facility with neverbefore-seen modern architecture built over a total of 180.000 m² area. Akmerkez joins elite brands under one roof and has since that day created a regular visitor base.

1995

Second anniversary gift: "Europe's Best Shopping Center" Award

Thanks to its guest satisfaction priority approach, state-of-the-art design, and meticulous service quality, Akmerkez reached its goal to be "the world's best shopping center" in only its second year. Akmerkez was named "The Best Suburban Shopping Center in Europe" by the International Council of Shopping Centers (ICSC). This award has a special place in the award-rich history of Akmerkez as it was the first in a series of acknowledgements.

1996

The pride of being the World's best shopping center

The high quality of standards at Akmerkez was recognized by the International Council of Shopping Centers (ICSC) and it was named "The World's Best Shopping Center". The same year, ICSC awarded Akmerkez with the "ICSC International Design and Development" award, the largest award of the industry. Akmerkez is the first shopping center to have received both awards within the same year. Although Akmerkez was only in its third year, it indeed proved its leadership in the industry.

1998

Our brand leadership crowned with the TSCSR/AMPD Honorary Award

The Honorary Award Akmerkez received in the TSCSR / AMPD Awards was recognized by the Trade Council of Shopping Centers & Retailers (AMPD).

1999

The Jean Louis Solal Marketing Award is among the most significant European awards and is presented to world-prominent retail institutions evaluated by the ICSC. Professionalism and successful marketing projects in the advertisement of Akmerkez won the centre the Jean Louis Solal Marketing Award and showed that it had created an exemplary profile worldwide.

2001

Two awards from ICSC in one year

Only two years later, Akmerkez won the Jean Louis Solal Marketing Award for its exterior window displays. As a result, Akmerkez proved that creativity does not only present itself in service diversity but also in meticulous design. In 2001, Akmerkez also received the Maxi Award from the ICSC.

2003

Celebrated our tenth anniversary

Akmerkez Shopping Center announced its leadership in the industry worldwide through the awards it has gathered, each more prominent than the other, and shared this success with Istanbullites on its tenth anniversary with luminary celebrations on its exterior facade.

2004

Awarded for outstanding quality by the Consumers Magazine

Akmerkez was presented with the Consumers Quality Award by the Consumers Magazine at the Consumers Summit on March 15, 2004, which also happened to be the World Consumer Rights Day. This award was presented by the Consumers Magazine, stating that competition and high-quality service can only increase via conscious consuming, and this award is a symbol of the high-quality service it offers and meticulous approach Akmerkez has towards to its guests.

2005

We have gone to public

Akmerkez has gone to public and started trading on the Istanbul Stock Exchange (ISE) on April 15, 2005.

2006

Our folding success is once again awarded by ICSC

By winning the Jean Louis Solal Marketing Award and the Maxi Award once more after receiving it in 2001, Akmerkez showed that it could continue to achieve in a sustainable way.

2008

Celebrated our Fifteenth anniversary with steps towards renovation

On its fifteenth anniversary, Akmerkez decided to be fully renewed. The project, in which all the necessities of the modern age were combined with a creative design, was designed with a focus on technology and aesthetics.

2010

Awarded the Academy Awards of Property for our renovation project

Designing a totally new living space for its guests thanks to the renovation works started in 2008, Akmerkez was deemed worthy of "Interior Design 5 Star" award in the Europe & Africa Real Estate Awards 2010 organized within the scope of International Real Estate Awards considered to be a "Real Estate Oscar" due to its indoor space modifications realized within this scope.

2011

Our "FashionOnAir" Project brought another award to our shopping center

After opening its doors to the young designers who will give direction to the future of fashion in 2010, thanks to its "FashionOnAir" Project, Akmerkez was awarded in 2011 with "Silver Awards" in the Public Relations Category of the "ICSC Solal Marketing Awards 2011" which is the most prestigious marketing awards program of the world which received applications from 177 projects in 22 countries.

2012

11 awards in just one year ...

In 2012, Akmerkez was awarded with IPRA Golden Awards, one of the most established and prestigious marketing and communication awards of the world, Hermes Awards, ICSC Solal Marketing Awards, Stevie International Business Awards and MarCom Awards, totaling 11 awards, for four distinct projects developed by it.

2013

15 prestigious awards

Akmerkez was awarded with 15 prizes from Hermes Creative Awards, AVA Digital Awards, Platinum PR Awards, Stevie Awards and Marcom Awards for 6 different projects in 2013.

2014

City's Dynamism is reborn with Akmerkez in Etiler

Akmerkez continued to be a focus point of the city's dynamism, a part of the social life in Istanbul with its brand new spaces which evoke a distinct atmosphere on the Nispetiye Street, with the movie theatres renewed with touch of the world's famed designer, Aziz Sarıyer, and his team, with the world brands joined its body, and with its events which add value to the city.

Stores opened at Akmerkez in 2014

With its location at the center of the city, with ease of access and with care given to the layout of stores, Akmerkez added important local and international brands, such as Oysho, Serafina, Brasserie Cognac, Etobur, Armani Jeans, to its body in 2014.

2015

Breathing in Akmerkez within the city

In 2015 Akmerkez continued to realize its renovations with 13 prestigious prizes, the brands such as Hugo Boss, Edwards, Sırmasion, Carter's, Oska, Fenix, Alexandre Home included in its structure both from the world and Turkey, the "Young Lions Zone" providing the youngsters with a free working area, its open air spaces such as "Food Court Terrace" and the "Triangle Terrace" promising a totally different world within the city.

Sectoral Activities in 2015

Results of the Shopping Mall Index 2015 of the Association of Shopping Centers and Investors show that the Shopping Mall index increased by 13,8 per cent in the year 2015 as compared with the year 2014, reaching 182 points.

Turnovers per leasable space (m²) in shopping malls increased by 31 points in December 2015 over the same month of the previous year, with productivity per m² measured at TL 853. Productivity was TL 998 in İstanbul and TL 756 in Anatolia.

The productivity of leasable space (m²) at shopping malls was TL 705 in December 2015. This value shows that the productivity per m² grew by 14.5 percent when the same is compared with the same month of 2014.

In the index of guest numbers, an increase of 6.6 percent was realized in December 2015 when the same is compared with the same month of the previous year. The number of Shopping Center visits reached 104 points with an increase of 4 percent in the year 2015 when the same is compared with the year 2014.

That the index data increased in terms of turnovers, number of visitors and productivity per m² in 2015 shows that the sector enjoyed a very successful year in 2015.

An increase was observed in all categories in the Shopping Center Index when the same is compared with the month December of previous year. The category where the highest increase was observed in the Index was the other area category¹. An increase of 18 percent in the hypermarket category turnovers, an increase of 16 percent in the food category turnovers, an increase of 14 percent in the clothing category turnovers, 13 percent in the technology category turnovers and an increase of 11 percent in the shoe-bag category turnovers, were observed in the Shopping Centers as compared with the month of the previous year.

According to the data released by JLL Turkey, as of the first half of 2015, total leasable space (TLS) at shopping centers in Turkey reached 10.3 million m² at 350 centers in total. The primary rental level measured for 1Y 2015 reached the levels of EUR 90 m²/month. During the period between 2015-2018, it is expected that the shopping center development projects will strongly continue to increase and the the total stock will reach 12.8 million m² in 420 shopping centers as of the end of 2018. It is observed that the stock under construction weightedly consists of the fourth generation upper regional centers. In the first half of 2015, the retail density in Turkey showed an increase reaching 132 m² as compared with the leasable space per 1.000 persons which was 129 m² at the end of 2014. As of 1Y 2015, Istanbul came first with regard to retail density in Turkey with total leasable space of 265 m² per 1.000 persons. As of 1Y 2015, Turkey has a potential with regard to the retail development with the Total Leasable Space of 198 m² per 1.000 persons when the same is compared with the European average.

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¹ The other area category consists of such stores as construction market, furniture, home textile, souvenir, toy, cinema, personal care and cosmetics, jewellery, hoby, petshop, tailor and shoe repair services, exchange office, dry cleaning, pharmacy, etc.

Message from the Board of Directors

Dear Shareholders,

Leaving behind one more year during which the political agenda was dense both in Turkey and abroad and serious fluctuations were experienced, the gradually increasing internal and external debts of China and Greece were the most important factors in the course of 2015 economy. China constituting the second largest economy of the world sustained big financial losses as observed throughout years and after having understood that the Chinese economy cannot grow by double-digit, this fact caused losses of trillions dolars in the whole world markets. It has been observed that the growth in the US economy and the world economy was not realized at the expected levels in the year 2015.

When the economic indicators for the year 2015 in our country are evaluated, an improvement has been observed in the basic economic data although such an improvement was not expected due to foreign political risks, political tensions, elections and the like. The growth which was 2,9% in 2014 increased by half point reaching 3,4% in the first three quarters of 2015 as compared with the same period of the previous year. A growth of 3% was realized in Turkey in such a year during which the world growth decreased to 3% and a decline was experienced in our exportation due to the events in the neighbouring countries. Annual increase in the Consumer Price Index was 8,81% in 2015 pointing out the highest year end inflation of the last four years. While the Istanbul Stock Exchange 100 (BIST 100) Index which had completed 2014 with an increase of 26,4 percent with the support of petroleum prices, the losses of TL against Dollar exceeded 25%.

Contrary to the downward revision made in the world economy, it is expected that the Turkish economy will maintain its steady growth rate in 2016. The fact that Turkey has sufficient room for maneuver in its fiscal policy is an advantage according to the experts with regard to the supporting of the economy. The geopolitical risks increasing recently are expected to have limited downward effect on the growth. In 2016, it is estimated that the revival envisaged in the domestic demand and the tension experienced with Russia will create upward pressure on the current deficit; however, the commodity prices and especially the petroleum price which are low will provide support for the improvement in the current account balance.

Akmerkez Gayrimenkul Yatırım Ortaklığı A.Ş. effectively raised its success graphic in the year during which economic uneasinesses and uncertainness were experienced both in Turkey and throughout the world and continued to restore trust as a result of the completed renovation process and new investment decisions of the current lessees. Adding 13 prestigious prizes received in 2015 to more than 50 awards received up to now, Akmerkez will continue to go from strength to strength together with its self-sacrificing employees, esteemed guests, shareholders and management in 2016.

BOARD OF DIRECTORS

Message from the General Manager

Dear Shareholders,

While the sectoral companies in the real estate market of Turkey entering into a rapid structuring for the purpose of meeting the demands, lots of foreign investors continued to come to Turkey in 2015. The real estate market increased its volume in the recent years and parallel to the applications of urban transformation started within the scope of the Law No. 6306 on Restructuring of Areas Under the Risk of Natural Disaster, the sector gathered momentum recently. A demand variety and cash flow should be created in order to prevent the liquidity and financing problems constituting the most important problems of the sector. In this direction, the purchase of real estate by the foreigners is critically important.

The turkish economy and the real estate markets were affected from the negative developments in the global markets in addition to the political tensions and uncertainness. The decision of the Federal Reserve System (FED) to increase the interests taken at the beginning of 2016 negatively affecting all of the developing markets creates pressure over the ecomony and finance markets. Effects of this decision on the capital movements will be observed in the real estate market in Turkey in 2016. The recession experienced especially during the first six months of 2015 in the Turkish real estate markets was replaced by a cautious activation as of the fourth quarter. This activation may be observed more clearly in the housing industry. The housing industry which had passed 2014 and the first three quarters of 2015 through high stock production started campaigns providing advantageous sale conditions in order to activate the demands falling down during the said period.

Akmerkez GYO A.Ş. showed a successful performance in 2015 too with renovated façade of the Akmerkez Shopping Center, with its efficient works aiming to increase the visiting frequency of the customers, the terraces created for the comfort of its customers and its open air spaces and including prominent foo – beverage brands of the world in its organization.

Great are the contributions of our employees who create value by contributing with their decisive and sacrificing works, of our guests with their trust and interest in us, of our shareholders and management to this success of Akmerkez GYO A.Ş. in 2015. I thank you all from the hearth.

Murat KAYMAN Akmerkez Gayrimenkul Yatırım Ortaklığı A.Ş. General Manager

Management of the Shopping Center

Akmerkez: A living center in 2015 too!

Having begun to serve as a great achievement for İstanbul since 1993, Akmerkez is one of the most indispensable living centers of the city life.

Bringing the residence, office and shopping center functions together under the same roof in the most central location of İstanbul, Akmerkez continues to be the address of free, joyful and valuable breaks by creating special moments such as fashion, entertainment, dining, resting, etc. Being a key building block of the real estate industry at the same time, Akmerkez is one of the leading players of the investment sector with the world-class brands within its body.

Investing in the future and pioneering in the creation of new values, Akmerkez is going to meet with its guests with its new face in 2016 for the sake of carrying the innovations of the modern city life under its architectural roof without stepping out of its familiar line which has become the landmark of İstanbul.

13 Prestigious Prizes to Akmerkez from Among the Most Reputable Marketing Awards in the World

Akmerkez won 13 prizes in total from the Stevie Awards, Marcom Awards and Hermes Creative Awards organizations indicated among the most reputable business awards of the world as a result of its 2015 new year activity. The prestigious prizes for which the biggest companies of the world, advertising and public relation agencies and non-governmental organizations file an application are given by a jury consisting of the leading specialists of their field of activity.

Akmerkez won 6 platin prizes in Marcom Awards organized by AMCP (Association of Marketing and Communication Professionals) receiving more than 6.000 projects every year. Thus, Akmerkez became the owner of totally 6 platin prizes in the categories of 'Media Response', 'Television Placement, Communication Program', 'Communications/Public Relations Special Event', 'Marketing Promotion Campaign' ve 'Marketing / Promotion Campaign Special Event'.

Akmerkez won totally 3 prizes in the Stevie Awards which is one of the most reputable prize organizations. Akmerkez won Gold in the category of "Communications/PR Campaign of the Year – Sponsorship", Silver in the category of "Best Public Relations Event" and Bronze in the category of "Communications/PR Campaign of the Year - Events & Observances".

Akmerkez was considered worthy of platin award in 4 different categories by Hermes Creative Awards awarding price to the most creative works of the communication world for a period of 20 years. Akmerkez won prizes in the categories of Special Event, Media Response, Other Events and Digital Marketing Event in the competition containing 195 categories in total.

Breathing in Akmerkez Üçgen Terrace Within the City

Bringing the concept of shopping and life together at its locality in the city center, Akmerkez added one more to its open air spaces after the Food Court Terrace. Üçgen Terrace rendering service between 12:00 – 21:00 hours has been designed as a modern and special open air space for those wishing to be away from the city although they are within the city.

The Üçgen Terrace providing its customers with a short break during the stress and rush of the day offers a matchless open air experience with its very green grasses, specially designed modern swings and tables, lounge-chairs, cushions, live music and suprise

offerings. Guests may enter Üçgen Terrage prepared to be a locality of different activities adding stillness and giving a magic touch to the city life from Akmerkez Food Court.

Creative Youth Meets in Young Lions Zone by Akmerkez!

The free and creative brains of the new world may come together at a totally new meeting point in Akmerkez. Young Lions Zone was designed for the purpose of enabling the youth and young professionals constituting the source of inspiration to come together at a place where they may feel the life and art while meeting all of their needs.

Hosting Turkey eliminations of the Young Lions Competition constituting special leg of the Cannes Lions International Creativity Festival, Akmerkez carried its support to the young creators to a different dimension with Young Lions Zone by Akmerkez. The center gathering the requirements of a modern working concept under a single roof opened its door as a meeting point of the yought and young professionals between 18-39 years of old wishing to work freely after having been inspired by the life and art.

The Young Lion Zone is open for free use by the guests and equipped with all kinds of possibilities to be needed by the guests while working. In the Young Lion Zone, there is a slide giving inspiration for more free ideas and a special sitting area for comfortably relaxation of the prominent persons of the sector.

The Young Lions Zone constituting an address which is frequently used as a working area by the young guests of Akmerkez by becoming a member and which is used by the professionals for their meetings and presentations will continue to render service conducting special activities in which the experiences and creativity are going to be dominant in 2016.

Young Lions Competed at Akmerkez

Turkey Eliminations of the Cannes Lions - Young Lions Competition conducted by Doğan Burda Magazine and Reklamcılık Vakfı, the Turkey representatives of Cannes Lions International Creativeness Festival under the sponsorship and hosting of Akmerkez took place between 10-16 April.

The competition, elimination and trainings of the teams preparing for the Cannes Lions Festival realized between 21-27 June were hosted by Akmerkez. A special working area was allocated for the Young Lions at the food court area. The Young Lions Zone constructed for the young creators concurrently opened its doors and became a center where the jury assessments and mentorship trainings are made.

A start was made with the training realized with the participation of the creators of 28 years old and below, the marketers of 30 years and below and the leading names of the sector. Akmerkez organized special trainings for those advanced to final, those who had previously participated in the final and the leading persons of the sector who are acting as jury member. As a result of the trainings, the person who has gotten the first place was from among Young Lions for the first time in the history of Turkey and thus, a blissfulness and a right proud were felt in Turkey.

In the Turkey eliminations of Young Lions realized in Turkey, 17 teams in the young marketers category, 41 teams in the press category, 33 teams in the media category and 18 teams in the syber category amounting to 136 teams and 272 young professionals in total competed. The competition which also drew the attention of the press was included with 317 news therein.

Turkey leg of the 10th National Geographic International Photography competition was held under the main sponsorship of Akmerkez

The Turkey leg of the International Photography Competition organized by the National Geographic Society was realized under the sponsorship of Akmerkez this year as in the previous year. About 17.000 photographs in four categories as Human Being, Nature, Space, and Discovery as a Special Category of Akmerkez competed this year in this competition.

Ara Güler, a photojournalist, one of the prominent figures of Turkey, Darren Smith, the photography and design editor of National Geographic International Editions, and Monico Corcoran, the photography editor of Sizin Kareniz, attended as competition jury. Akmerkez rewarded the first winner of the special category with an unforgettable journey to the Songkran Festival in Thailand.

GQ Men Of The Year 2015 Was Realized Under the Main Sponsorship of Akmerkez

Award Ceremony of the GQ "Men of the Year" which has been realized for 20 years throughout the world and which was organized for the fourth time under the main sponsorship of Akmerkez in Turkey was realized in the Four Seasons Bosphorus Hotel in the month December. 10 men and one woman who drew attention with their success and style and each of whom was successful in their own field in 2015 were rewarded. This special night, which was attended by prominent figures of the business and art worlds, had tremendous reverberations in the press.

The winner of Akmerkez Special Award and Man of the Year was Arda Turan this year. The special award was presented by Hidayet Türkoğlu, one of the most successful representatives of the Turkish basketball abroad. At the night hosted by Burcu Esmersoy, Chris Noth, who became a phenomenon with the series "Sex and the City" received the Year's International Icon Prize, and the Year's Icon Cem Yılmaz, Year's Woman Sıla, Year's International Star Norman Reedus who is the beloved player of "The Walking Dead", Year's Style Icon Faruk Süren, Edis, Arda Türkmen, Mete Atatüre and Cedi Osman who are chosen in their own fields of business received their prizes.

Totally 908 news were included in the press regarding the GQ Men of the Year. Total circulation of the newspapers where the said news appeared is 16.728.570. The news stories were read by 57.628.703 people. Press and TV advertisement-equivalent value of the news is USD 9.011.899.

Metropolitan Operas at Movie Theatres of Akmerkez!

Akmerkez has been presenting select works of Metropolitan Opera, which has been bringing the world's most famous and talented artists for 130 years, to opera lovers on the silver screens of CinemaPink in 2015. Verdi's Otello and La Traviata, Bizet's Carmen, Puccini's Madama Butterfly, Mozart's Magic Flute and Berg's Lulu played by Metropolitan Opera, the greatest classical music company of the North America, on its splendid stage, were watched live at CinemaPink of Akmerkez simultaneously with New York. 6 shows organized during October to January were watched by 768 persons and had broad coverage in the press.

150 Years of the Turkish Painting Art Were Reflected at Sanat Akmerkez at its 11th Anniversary

Sanat Akmerkez hosting the exhibitions and organizations curiously followed by the art-lovers every year allocated its exhibition program for the exhibition of 700 works of the 150 years of the Turkish Painting Art History. The adventure of the Turkish Painting Art exceeding the period of hundred years in a variety representing the Turkish painting art from İbrahim Çallı to Adnan Çoker, from the classic-impressionist tradition to the abstract and contemporary Turkish painting was presented to the art-lovers.

The art-lovers found the opportunity of seeing these special all together at this group exhibition which was open between 18 April – 30 November. The exhibition had broad coverage in the press.

Art, Entertainment and Creativity for Kids at Akmerkez!

Akmerkez continued its entertaining workshops, which introduce unlimited world of arts to children at a young age and are followed with great interest, in 2015. In the colourful and creative child workshops realized between 13:00 and 17:00 hours on Saturdays, the small guests went on a round-the-world tour. The kids performed studies complying with the culture of a different country in each activity and found the opportunity of obtaining information about the cultures of the countries. Apart from these educative activities, the kids discovered the different branches of the art and their creativity while entertaining at the same time.

Special days

Hidirellez Was Celebrated in Akmerkez

Hidirellez, which is traditionally celebrated as harbinger of summer on 5-6 May every year, was celebrated together with the guests of Akmerkez for the first time. The activity combining the creative concept with the traditional modern lines was one of the activities drawing attention of the guests in 2015.

In Akmerkez which was decorated with multicoloured flower and rose trees, the guests wrote their wishes in their cards and hanged them on the rose trees and they tied colourful ribbons each bearing different meanings such as "health, love, peace, money, etc." on the trees. 7800 wishing cards were used during the activity. A combination of a handful of rise, salt, sugar and flour was presented to the visitors within small jars which is traditionally applied for the bringing of abundance by the Hidirellez to the houses.

World Day of Happiness Was Celebrated at Akmerkez for the First Time

The "World Day of Happiness" which has not yet been appropriated by any shopping center or brand was celebrated by Akmerkez for the first time in Turkey. Akmerkez appropriated this day in order to ensure the association of a brand with the concept of happiness and to add value to the guest loyalty and satisfaction. The guests were met with pleasing small surprisez with the theme of "Today everybody is very happy in Akmerkez" all day long. While the guests of Akmerkez were being met with the distributed cotton candies, the ambiance created with special balloons and live music playing songs with the theme of happiness, the social media followers gained free cinema tickets through mini competitions.

Happy Moments of the New Year in Akmerkez

A new year atmosphere was created within Akmerkez with special new year decorations realized in the area of activity between 28-31 December. The floor of the area was covered with specially designed floor graphics. Boğaziçi Acapella Chorus played new year songs. The guests so wishing designed their own new year ornaments and gift packages. The guests took entertaining photographs with special decors at the Mirror Booth. At the end of the activity, the participants were given a gift albume named 2016 "Happy Moments" consisting of the photographs taken with Santa Claus.

Furthermore, a difference in the service was created by providing the guests with special gift packaging alternatives, ornaments and cards on which their wishings may be written and which they may select according to their own preferences in the new year shoppings with free "Gift Packaging Service" rendered in Akmermez for the new year. The special gift packaging service area allocated nearby the information desk drew quite attention from the guests of Akmerkez. Totally 2.050 packages were made.

Akmerkez Was the Center of the 2016 New Year Celebrations in Istanbul!

Akmerkez hosted a grand new-year party organized by the Municipality of Beşiktaş on the Nispetiye Street. The towers of Akmerkez were converted to a giant screen by "Video Mapping" system while the New Year Concert of Hande Yener was being realized. Thus a a magnificent visual fete was given to the attendants throughout the day.

The new-year event was realized with broad participation of the people of İstanbul although it was rainy and cold. People of İstanbul entered 2016 with concerts of the famous DJ David Vendetta and Hande Yener as accompanied by light and laser shows, confetti fall, artificial snow fall and fireworks show. The mapping show was also broadcast by TV channels to the night live.

Special lighted boards of Akmerkez were posted on the new-year tags placed along the Beşiktaş-Ortaköy and Nispetiye line within the scope of the sponsorship rights. Event promotions were made on 600 billboards and 1.000 illuminated advertisements throughout 4 weeks in total in December.

The event of Akmerkez had efficient reverberations in the press both before and after the new-year day.

Totally 80 news and an advertisement equivalent of USD 5.499.633 in total were obtained through the promotions included in the different TV channels such as Kanal D, Star TV, Show TV, Fox TV, Cnn Türk, NTV and TV8.

As a result of the reverberations from the event, an advertisement equivalence amounting to USD 688.409,81 in total and through 53 news published in various newspapers such as Hürriyet, Milliyet, Habertürk, Akşam, Sözcü, Vatan, Star, Cumhuriyet, Hafta Sonu, Şamdan was achieved and 17.775.350 persons were reached.

Organization, Capital and Shareholding Structures of the Company and Changes to Them During the Accounting Period:

The rate of publicly held shares of stock pertaining to Akmerkez GYO A.Ş. is 50.82% as of 31.12.2015.

All shares representing the capital are listed in the İstanbul Stock Exchange (BIST)

The registered capital ceiling of Akmerkez GYO A.Ş. is TL 75.000.000,00 and the paid-in capital is TL 37.264.000,00. The paid-in capital of the company is divided into 3.726.400.000 shares at par value of 1 kurush each.

List of the shareholders who own 5% and more of the capital of the Company as of 31.12.2015 is as follows:

Tradename/Name-Surname of the Shareholder	Nominal Value (TL)	Share in the Capital (%)	Rate of Voting Right (%)
KLEPIERRE S.A.	11.729.129,60	31,48	31,48
AKKÖK HOLDİNG A.Ş.	4.890.900,00	13,13	13,13
TEKFEN HOLDİNG A Ş	4.019.839,04	10,79	10,79
CORÍO NEDERLAND KANTOREN B.V.	2.932.840,00	7,87	7,87
HOOG CATHARIJNE B.V.	2.794.800,00	7,50	7,50
DAVİT BRAUNŞTAYN	2.601.380,82	6,98	6,98
Other	8.295.110,54	22,26	22,26
TOTAL	37.264.000,00	100,00	100,00

Information regarding the Share Transfers among and between the publicly traded Group (D) shares representing 5% and more of the company capital:

Any and all shares owned by Bocan B.V. in Akmerkez Gayrimenkul Yatırım Ortaklığı A.Ş. were transferred to VIB North America B.V. as a result of the merger between Bocan B.V. and VIB North America B.V. within the organization of VIB North America B.V. on 1st December 2015.

Any and all shares owned by Patio Onroerend Goed B.V. in Akmerkez Gayrimenkul Yatırım Ortaklığı A.Ş. were transferred to Corio France B.V. as a result of the merger between Patio Onroerend Goed B.V. and Corio France B.V. within the organization of Corio France B.V. on 1st December 2015.

Any and all shares owned by VIB North America B.V. and Corio France B.V. in Akmerkez Gayrimenkul Yatırım Ortaklığı A.Ş. were transferred to Klepierre S.A. as a result of the merger of VIB North America B.V. and Corio France B.V. with Klepierre S.A. within the organization of Klepierre S.A. on 31.12.2015 and thus, the rate of shares owned by Klepierre S.A. in Akmerkez Gayrimenkul Yatırım Ortaklığı A.Ş. raised to 31,48%.

Information about the Shares Representing the Capital:

Group	Registered/ Bearer	Total Nominal Value (TL)	Rate of Capital (%)
Α	Registered	4.075.750,00	10,93
В	Registered	2.841.380,00	7,63
С	Registered	2.398.870,00	6,44
D	Bearer	27.948.000,00	75,00

Organization Chart:

GENERAL MANAGER

FINANCIAL AFFAIRS MANAGER

BUDGET AND
FINANCE SPECIALIST

ACCOUNTING SPECIALIST

As also specified hereinabove, no further change has occurred in the shareholding structure, capital-stock and organizational structure of the Company except the transfer of the publicly traded shares and the decrease of one person in the number of the company's employees.

Remarks on the Privileged Shares and Voting Rights of the Shares:

The Group (A), (B), (C) and (D) shares of the Company have privilege to nominate candidates to the board of directors. 4 members of the board of directors of the Company are elected by the general meeting among the candidates nominated by majority of the owners of the Group (A) registered shares, 3 members among the candidates nominated by majority of the owners of the Group (B) registered shares, 2 members among the candidates nominated by majority of the Group (C) registered shares and 1 member among the candidates nominated by majority of the owners of the Group (D) bearer shares offered to public, who attended the general meeting.

If, however, the owners of the Group (D) bearer shares offered to public, who attended the general meeting cannot nominate a candidate and/or agree on a candidate by majority during the general meeting, the Board of Directors of the Company is formed by 9 (nine) members elected by the General Meeting among the candidates 4 of whom were nominated by the majority of the owners of the Group (A) registered shares, 3 by the majority of the owners of the Group (B) registered shares, and 2 by the majority of the Group (C) registered shares.

Apart from the privilege of nominating candidates to the board of directors as described above, there isn't any other privilege.

Each shareholder is entitled to cast one vote per share.

Information about Managing Body, Top Level Managers and Number of Employees:

Board of Directors:

Chairman : RAİF ALİ DİNÇKÖK Vice-Chairman : MURAT GİGİN

Member : DAVİT BRAUNŞTAYN

Member : ALİZE DİNÇKÖK EYÜBOĞLU Member : MEHMET ALİ BERKMAN

Member : FREDERIC YVES MARCEL FONTAINE

Member : SİNAN KEMAL UZAN

Member : LÜTFÜ ÜNVER
Member : SELÇUK YENER
Member : ROBER FİLİBA

The Members of the Board of Directors were elected at the annual general meeting held on 31.03.2015 for an office term of 1 year.

Members of the Board of Directors are RAİF ALİ DİNÇKÖK, MEHMET ALİ BERKMAN and ALİZE DİNÇKÖK EYÜBOĞLU who were proposed by majority of the Group (A) registered shares; MURAT GİGİN and SİNAN KEMAL UZAN who were proposed by majority of the Group (B) registered shares; DAVİT BRAUNŞTAYN who was proposed by majority of the Group (C) registered shares and FREDERIC YVES MARCEL FONTAINE who was nominated by majority of the Group (D) bearer shares and LÜTFÜ ÜNVER, SELÇUK YENER and ROBER FILIBA who were nominated and proposed to be elected based on the joint proposal of the shareholders of the Groups (A), (B) and (C) within the framework of the principles regarding the independency of the Board members as provided for in the Corporate Governance Principles of the Capital Market Board.

Of the Members of the Board of Directors, LÜTFÜ ÜNVER, SELÇUK YENER and ROBER FİLİBA are independent members of the board of directors, who have been elected pursuant to the provisions of the 'Corporate Governance Communiqué" (II-7.1) of the Capital Market Board.

All members of the board of directors fulfill the qualifications required pursuant to the Communiqué on the Real Estate Investment Partnerships (III-48.1) of the Capital Market Board. Apart of FREDERIC YVES MARCEL FONTAINE, a national of France, all members of the board of directors are citizens of Turkey.

General Manager of the Company is MURAT KAYMAN.

Number of employees of the Company, including the general manager, is four.

Information Regarding the Transactions Carried Out by Members of the Managing Body with the Company in Their Own Names or for the Account of Others and Their Activities Within the Scope of the Prohibition of Competition, if any:

There is no transaction carried out by any Board member with the Company in his/her own name or for the account of others in the year 2015. The tasks assumed by the Board members outside the Company have been described in the Corporate Governance Principles Compliance Report.

Independent Auditor:

Pursuant to the 'Communiqué on the Independent Audit Standards in the Capital Market' of the Capital Market Board and the Turkish Commercial Code, and as per the resolution of the board of directors on the subject matter, it was resolved by majority of votes at the annual general meeting held on 31.03.2015 that Başaran Nas Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş., which was recommended by the Committee in charge of audit, be elected as the independent audit firm for audit of the Capital pursuant to the "Communiqué on the Independent Audit Standards in the Capital Market" of the Capital Market Board and the Turkish Commercial Code during the accounting period of the activity year 2015.

B. FINANCIAL BENEFITS PROVIDED TO THE MEMBERS OF THE MANAGING BODY AND THE TOP LEVEL EXECUTIVES:

a) Total amount of the financial benefits such as remuneration, salary, premium, bonus, profit share, etc. provided:

Our Board membership wage has been determined to be gross TL 4.100 per month and annual gross benefits provided to Board of Directors amounting to TL 642.386,74 in total and benefits provided to the top level executives amounted to TL 362.420,01 in 2015. Remunerations and salaries paid and all other benefits provided to the members of the board of directors and the top level executives are disclosed collectively to the public through the footnotes to the financial statements in the annual activity report.

b) Information about total amount of given allowances, travel, accommodation and representation expenses and cash and non-cash facilities, insurances and similar securities:

The general manager is the only person who is top level executive of the Company. A health insurance in the amount of TL 15.000,00 was procured for the General Manager.

C. RESEARCH AND DEVELOPMENT WORKS OF THE COMPANY:

The Company does not carry out any research and development work.

Ç. ACTIVITIES OF THE COMPANY AND IMPORTANT DEVELOPMENTS INVOLVING THE ACTIVITIES:

a) Information about the investments made by the company during the respective accounting period:

Entry in total amount of TL 29.993.478 was made to the investment properties during the respective accounting period of the Company. The said entries are related to the renovations on the external wall. No entry was made to the tangible and intangible fixed assets.

b) Information about the internal control system and internal audit activities of the Company and the opinion of the managing body on this issue:

The Board of Directors reviews the efficiency of the risk management and internal control systems at least once a year.

The corporate risk inventory of the Company is one of the most important monitoring tools used by Akmerkez GYO in its risk management works. The risk inventory covers operational, financial, reputational and strategic risks of the Company, and the risks with high and very high risk score are monitored at the Board of Directors level, and detailed action plans are drawn up and a risk owner is appointed to each risk. The risk owner is responsible for management of the respective risk in accordance with the established action plan. Hence, the risk management philosophy has become a constant issue in the routine business agendas of the executives of Akmerkez GYO. Updated in line with the sectorial and corporate developments, this philosophy has become an integral part of the practices of the Company.

c) Information about direct or indirect participations of the Company and about rates of shares:

The Company doesn't have any subsidiary and affiliate.

d) Information about the own shares acquired by the Company:

There isn't any own share acquired by the Company.

e) Remarks about the private audit and public audit conducted during the accounting period:

There isn't any private audit and public audit conducted during the accounting period 2015.

f) Information about any lawsuits filed against the Company, which may affect the financial standing and activities of the company, and about their likely results:

There is no lawsuit initiated against the Company which may affect the financial standing and activities of the Company. However, the table showing the lawsuits filed by and against the Company is given in the appendix to this Annual Report.

g) Remarks about any administrative or judicial sanctions imposed on the company and any members of the managing body due to their practices in violation of the laws and regulations:

There isn't any administrative or judicial sanction imposed on the Company and any members of the board of directors due to their practices in violation of the laws and regulations.

Information about the lawsuits filed by Ömer Dinçkök, one of the shareholders, against some Members of the Board of Directors is included in the list of lawsuits enclosed with this Annual Report.

h) Information and evaluations about whether the targets established in the previous periods have been achieved or not, whether resolutions of the general meeting have been fulfilled or not, and if the targets have not been achieved or the resolutions have not been fulfilled, reasons thereof:

The Company has achieved the financial targets established in the previous period. The resolutions of the general assembly meeting were fulfilled.

i) If an extraordinary general assembly meeting was held during the year, information about the extraordinary general meeting, including the date of the meeting, the resolution passed in the meeting, and transactions executed in this regard:

No extraordinary general assembly meeting was held during 2015.

j) Information about any donations and aids made and expenses incurred in relation with social responsibility projects carried out by the Company during the year:

The Company did not make any donation and there is isn't any expense incurred within the scope of the social responsibility projects within 2015.

D. FINANCIAL STANDING:

a) Analysis and evaluation of the managing body regarding the financial standing and the results of the activities; degree of realization of the planned activities; and position of the company against the established strategic goals:

The Company realized the planned activities and achieved the established strategic goals in 2015.

b) Information about sales, productivity, income generating capacity, profitability, and liability/shareholders' equity ratio of the Company in comparison with previous years, and about other matters which may give an idea about the results of the activities of the company, and prospects for the future:

Net sales of the Company increased by 13,65%, and net profits increased by 11,63%, over the previous year.

Primary financial indicators:

Balance-Sheet Items (Million TL)	31.12.2015	31.12.2014
Current assets	44,82	52,85
Fixed assets	189,61	164,78
Total assets	234,42	217,64
Short term liabilities	8,17	6,41
Long term liabilities	1,45	0,16
Shareholders' equity	224,81	211,06
Total Shareholders' equity	234,42	217,64
Income Statement Items (Millon TL)	2015	2014
Proceeds	105,09	92,47
Cost of sales (-)	-30,29	-27,31
Gross profit	74,80	65,16
Operating profit	68,71	60,56
Net Profit for the Year	73,33	65,69
Financial Indicators (Million TL)	2015	2014
Gross Profit Margin	71,18%	70,46%
Net Profit Margin	69,77%	71,04%
Debt-Equity Ratio	4,28%	3,12%
Total Debts/Total Assets	4,10%	3,02%

Total amount of the minimum rental payments to be obtained in the future within the framework of the lease agreements executed in connection with the revenue generating capacity of the Company and the amount thereof for each period are as specified hereinbelow (TL):

	31.12.2015	31.12.2014
Less than 1 Year	103.335.322	80.299.700
Between 1 and 5 Years	495.694.188	316.993.566
Over 5 Years	215.302.448	261.492.039
	814.331.958	658.785.305

It is planned that Akmerkez will continue to conduct its activities within the framework of the capital market legislation and the other legal legislation increasing its profitability and without sacrificing the quality in the year 2016, too.

c) Determination, and evaluations of the managing body, concerning whether the company has lost its capital or has gone into debt, and actions considered to be taken to improve the financial construction of the company:

The company has not lost its capital or any situation of debt-choked is not in question.

d) Information about the profit distribution policy, and if profit will not be distributed, its reason and proposal as to how the retained profit will be used:

Profit distribution policy of the company is as follows:

The Profit Distribution Policy of AKMERKEZ GAYRİMENKUL YATIRIM ORTAKLIĞI ANONİM ŞİRKETİ seeks that the shareholders earn regular income from the shares. For the purpose to attain the goals set out in the mission and vision of the Company, our PROFIT DISTRIBUTION POLICY has been established within the framework of article 30, titled 'DISTRIBUTION OF THE PROFIT', of the Articles of Association of the Company, whose text is written below.

Article 30, titled 'DISTRIBUTION OF THE PROFIT', of the Articles of Association of the Company is as follows:

"Regarding the distribution of the profit, the Company complies with the regulations set out in the Turkish Commercial Code and the capital market legislation.

- Such amounts as overheads and miscellaneous depreciation costs which the Company is obliged to pay and set aside pursuant to the general accounting principles and such reserves which the Company is obliged to set aside for payment of taxes and other fiscal obligations payable by the Company as a legal entity are deducted from the incomes ascertained at the end of the accounting year. From the remaining amount, which is stated in the annual balance sheet as the net profit, any losses in previous years are deducted. From the remaining net profit:

General Statutory Reserve

a) 5% is set aside as general statutory reserve until it reaches 20% of the paid-in capital pursuant to the article 519 of the Turkish Commercial Code.

Primary Dividend

- b) From the amount found by adding the amount of any donations made during the respective accounting year to the remaining amount, the primary dividend in the amount determined by the General Meeting in accordance with the profit distribution policy of the Company, provided that it is not less than the rate and amount as determined by the Capital Markets Board, is set aside.
- c) From the remaining amount, an amount up to 5% of it can be set aside for distribution to the members of the board of directors.

Secondary Dividend

- d) Minimum 80% of the amount remaining after deduction of the amounts set forth in the paragraphs (a), (b) and (c) above from the net profit is distributed as the secondary dividend.
- e) If any amount remains after deduction of the amounts set forth in the paragraphs (a), (b), (c) and (d) from the net profit, the General Meeting is authorized to distribute that amount in part or whole as secondary dividend or to leave it in the balance sheet as the end-of-period profit, to add it to the statutory or the facultative reserve or to set aside it as the extraordinary reserve.
- f) Any amounts occurred pursuant to the second paragraph of the article 519 of the Turkish Commercial Code are added to the general statutory reserve.

g) Unless the reserves which must be set aside pursuant to the law have been set aside and the dividend specified in the articles of association for payment to the shareholders has been set aside, no profit may be carried forward to the next year and no profit share may be paid to members of the board of directors and the employees of the Company and no profit share may be paid to these persons unless the determined dividend has been paid to the shareholders.

Advance dividend can be paid to the shareholders in accordance with the regulations of the Capital Markets Board."

E. RISKS AND EVALUATION OF THE MANAGING BODY:

a) Information regarding the risk management policy, if any, which will be applied against the foreseen risks:

This information is included in the section titled "Risk Management and Internal Control Mechanism" in the Corporate Governance Principles Compliance Report.

b) Information about the works and reports of the committee for early detection and management of risks, if it has been formed:

The Early Risk Detection Committee is responsible for conducting studies in order to early detect the risks which may endanger the existence, development and continuity of the Company, to take the necessary measures regarding the risks so detected and to manage such risks and this Committee reviews the risk management systems at least once a year. The Committee will evaluate the situation and point out the dangers, if any, and indicates the remedies in this respect in the report to be submitted to the board of directors every two months.

Within this scope, the Early Risk Detection Committee met every two months and issued six (6) reports in the year 2015.

c) Prospective risks involving sales, productivity, income generating capacity, profitability, debt - equity ratio and similar issues:

Increasing exchange rates positively affect the rent revenues, but since it may negatively affect the payment power of the tenants, it entails a financial risk for the Company. In addition, new shopping mall investments in the vicinity, which have started and/or will start operation, may lead to facing with market share risk.

Although the above mentioned risks may lead to a certain fall in the income generating capacity and profitability, no risk is expected regarding the debt-equity ratio of the Company.

F. OTHER ISSUES:

There isn't any significant event which have occurred following expiration of the activity year and which might affect the rights of the shareholders and creditors of the Company and/or other related persons.

Summary of the Valuation Report Issued on the Assets in the Portfolio:

Summary section of the real estate valuation work done by Lotus Gayrimenkul Değerleme ve Danışmanlık A.Ş. is as follows:

Estimated market value as of 31.12.2015 (Excluding 18% VAT): TL 1.537.950.000.

Current Status, Completion Rate and Duration of the Projects, Realization Potential of the Predictions, Problems, etc.:

The renovation works executed for the external wall of Akmerkez were fully completed in November 2015.

Limits of Authority of the Board Members and Top Level Executives, Their Terms of Office (As of Commencement and Expiration Dates), Collective Bargaining Agreement Practices and the Rights and Benefits Provided to the Personnel and Workers:

The Board of Directors' limits of authority and terms of office and the rights and benefits provided for the senior executives are included in the Corporate Governance Principles Compliance Report.

In our Company, any collective bargaining agreement practice is not in question and the wage payment is made to the current personnel in accordance with their current employment contracts.

Information Regarding the Sector Where the Enterprise is Active and its Place in this Sector:

Information regarding the sector where the enterprise is active and its place in this sector is included in those sections of the annual report which are titled as follows: "Sectoral Activities in 2015" and "Akmerkez in Brief".

Developments in the Investments, the Issue of Whether any Incentive is Utilized and the Extent of Utilization if the same is utilized:

There isn't any other investment made by the Company except the existing real estate.

Finance Sources of the Company, and Nature and amount of any Capital Market Instruments Issued by the Company, if any:

No security issue has been done by the Company.

Finance sources of the Company consist of rental revenues.

Amendments to the Articles of Association Made During the Period and Reasons Thereof:

There isn't any amendment made to the Articles of Association of the Company in 2015.

CORPORATE GOVERNANCE PRINCIPLES COMPLIANCE REPORT OF AKMERKEZ GAYRIMENKUL YATIRIM ORTAKLIĞI ANONIM SİRKETİ

PART I - STATEMENT OF COMPLIANCE WITH CORPORATE GOVERNANCE PRINCIPLES

Objective target of Akmerkez Gayrimenkul Yatırım Ortaklığı A.Ş. ("Akmerkez" or the "Company") in this age of global competition and change we are passing through is to attain the fair company level by keeping pace with the change through the corporate governance practices besides its financial successes. With this awareness, the Company has included the goal of creation of sustainable value for its stakeholders among its primary goals. The characteristic of Akmerkez as a respectable, innovative, hardworking, creative and sharing enterprise is maintained by means of its institutionalized and reliable stance toward its clients, employees and the society as well as the Corporate Governance Principles which have been adopted by it for many years.

The purpose behind the establishment and implementation of these principles is to strengthen the trust of all beneficiaries in the Company. In line with this goal, Akmerkez has declared that it will observe the Corporate Governance Principles and introduce the regulations required by these principles in accordance with the current practices.

All corporate governance principles provided in the Corporate Governance Communiqué (II-17.1) of the Capital Market Board, implementation of which is compulsory, are complied by the Company.

Akmerkez is exempt from the principle (4.3.4.) which is mentioned below according to article 6 of the Corporate Governance Communiqué (II-17.1) of the Capital Market Board:

Aforesaid article's first paragraph is 'The criteria stated under the principle numbered (4.3.4.) regarding the number of independent board member shall not be applied for the third group corporations and the joint ventures, except for the banks, formed of two real persons or legal entities who, do not have a relationship on capital, management or auditing relation with respect to 51% of the capital of each other as minimum, independent from each other and sharing the management control of the partnership equally with an agreement requiring positive votes of both parties for significant decisions with regard to the corporations provided that any application made in relation thereto should be accepted by the Board Independent members in number of two shall be sufficient in these corporations.' Within the framework of the provisions of this article, due to Akmerkez is in the Third Group, number of the independent board members in the board of directors are three.

Reasons for non-implementation of the principles provided in the Corporate Governance Communiqué (II-17.1) of the Capital Market Board, whose implementation is not compulsory, are presented below on the basis of principle:

About the Principle No. 1.3.11 of the Corporate Governance Communiqué: Although there isn't a provision in the Articles of Association, the General Assembly Meetings are held publicly in the manner as specified in the Internal Guidelines on General Assembly Meeting.

About the Principle No. 1.5.2 of the Corporate Governance Communiqué: Maximum care is given to letting use of the minority rights. The minority rights have not been granted by the articles of association to those who own less than one twentieth of the capital.

About the Principle No. 3.1.2 of the Corporate Governance Communiqué: An indemnity policy has not been established for the employees of the Company. The number of employees of the Company is four, and the Company acts in accordance with the provisions of the Labor Law in effect.

About the Principle No. 3.2.1 of the Corporate Governance Communiqué: A model or mechanism has not been established for participation of the shareholders in the management. However, the independent members in the Board of Directors make representation of all shareholders as well as the Company and the shareholders in the management possible. The Company takes into account the views and recommendations of the employees, suppliers, various non-governmental organizations and all other shareholders, and the customer satisfaction surveys.

About the Principle 4.2.5 of the Corporate Governance Communiqué: Although it is not so stated in the Articles of Association, the Chairman of the Board of Directors and the general manager of the Company are not the same person and their duties have been segregated. Nobody in the Company has unlimited authority to make decision by him(her)self.

About the Principle No. 4.2.8 of the Corporate Governance Communiqué: Potential losses incurred due to faults of the members of the board of directors in the performance of their duties have been directly insured by the Company with an annual total liability limit of USD 5.000.000 (in an amount exceeding 25% of the Company capital) as of 3rd November 2015.

About the Principle No. 4.3.9 of the Corporate Governance Communiqué: In respect of the rate of female members in the board of directors, a target rate, with the requirement that it may not be less than 25%, and timing have not been established, and the issue of increasing the number of female members will be reviewed again in the periods to come.

About the Principle No. 4.4.5 of the Corporate Governance Communiqué: Since how the meetings of the board of directors are to be made has been stipulated in Article 13 of the Articles of Association of the Company, how the meetings of the board of directors are to be made has not been put into writing with any internal regulation.

About the Principle No. 4.4.7 of the Corporate Governance Communiqué: Member of the Board of Directors spares adequate time for the business of the Company. If Member of the Board of Directors is a manager or member of board of directors in any other company, this does not lead to a conflict of interest and interfere with the duty of the member in the company. For this reason, undertaking of other duty or duties by the Members of the Board of Directors outside the Company has not been bound with certain rules or has not been limited. Any duties undertaken by the Members of the Board of Directors outside the company are stated in the "General Information Form of the Company" which is disclosed to the public through the KAP [Public Disclosure Platform]. In addition, if election of members of the board of directors is in the agenda of the general meeting, in respect of the persons whose candidacy to a seat in the board of directors, information about their curriculum vitae, duties carried out by them during the last ten years and reasons for resignation, nature and degree of importance of their relations with the company and the parties related with the company, whether they have the qualification for independency or not, and similar matters which may affect the activities of the company if they are elected as members of the board of directors is provided in the KAP and the "General Meeting Information Document" published on the Internet site of the company. Duties undertaken by the members of the board of directors outside the Company, and the reasons thereof, are informed to the shareholders during the general meeting where their elections are discussed under the item of the agenda concerning the election by making segregation between the duties within and outside of the group.

There isn't any conflict of interest arising from the above stated principles set out in the Corporate Governance Communiqué (II-17.1) of the Capital Market Board, whose implementation is not compulsory. Necessary works for compliance with the Corporate Governance Principles will be continued in the periods to come by taking into account the developments and implementations in the legislation.

PART II - SHAREHOLDERS

2.1. **Investor Relations Department**

The Investor Relations Department reports to Murat Kayman who is General Manager of the Company:

Murat Kayman

+90 (212) 282 01 70 / 235

murat@akmerkez.com.tr

The Persons Performing Duty in the Investor Relations Department:

Zeynep Yıldırım Gündoğdu Hilal Kayalar

Financial Affairs Manager **Budget and Finance Specialist**

(Investor Relations Department Manager) (Investor Relations Department Employee)

+90 (212) 282 01 70 / 228 +90 (212) 282 01 70 / 222 zevnepg@akmerkez.com.tr hilal@akmerkez.com.tr

Fax: +90 (212) 282 01 65

E-mail: gyo@akmerkez.com.tr

Zeynep Yıldırım Gündoğdu, head of the department, has Capital Market Operations Advanced Level License (License No: 204295) and Corporate Governance Rating Specialty License (License No: 700432). Hilal Kayalar, an employee of the department, has Corporate Governance Rating Specialty License (License No: 701470).

2.1.1. INVESTOR RELATIONS ACTIVITY REPORT

07.01.2016

To the Board of Directors of Akmerkez Gayrimenkul Yatırım Ortaklığı A.Ş.:

Our activity report, which has been prepared pursuant to Article 11 of the Corporate Governance Communiqué (II-17.1) promulgated by the Capital Market Board, is submitted to your information and will be contained in the annual activity report 2015 of the Board of Directors.

Best regards,

Zeynep YILDIRIM GÜNDOĞDU Financial Affairs Manager

Hilal KAYALAR Budget and Finance Specialist

Corporate Governance Committee Member

The basic function of the Akmerkez Investor Relations is compliance with statutory regulations and transparent, accountable, fair and responsible management approach model toward shareholders. In order to attain this goal, it uses and manages the investor relations tool for the purpose of providing comprehensive, complete and accurate information about the progress of the shares of Akmerkez to the stakeholders.

The basic working principles adopted by the Investor Relations unit include accessibility. quick response to shareholders, transparent, consistent and timely informing and ensuring the up-to-dateness of the Company's website. Care is given to making sure that the staff of the department is formed by competent persons who know the legislation well, have the licenses required by the Capital Market Board, know the Company and the sector dynamics

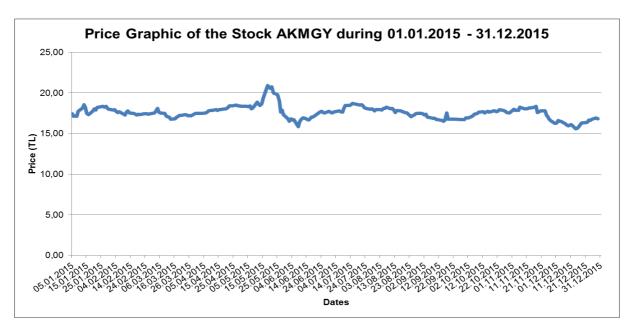
well and is able to communicate this. In this context, the Investor Relations Department targets to create a difference by knowing the company correctly and analyzing it well, knowing the strategies of the company well and communicating these strategies with efficient methods.

Important Developments in 2015

1) Share Performance

Shares of the Company are included in the following indexes of the stock market of Borsa İstanbul (BİST), and the share performance is shown in the following graphic.

- National Market
- Collective Investment Products and Structured Products Market
- BIST Real Estate Investment Partnerships
- BIST Financial
- BIST Dividend
- BIST Dividend 25
- BIST All
- BIST All 100



Shares of the Company have been traded in the Istanbul Stock Exchange and Borsa İstanbul since 2005. Performance of the shares of the Company in the exchange during the last five (5) years is summarized in the following table:

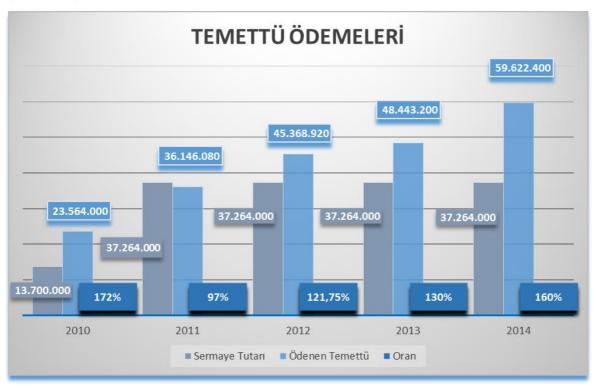
Share Data	2011*	2012	2013	2014	2015
Lowest Price (TL)	14,35	16,10	14,00	15,45	15,49
Highest Price (TL)	90,00	27,90	24,70	19,00	20,50
Year-End Closing Price (TL)	16,90	22,30	15,10	16,25	16,60
Issued Capital (TL 1.000)	37.264	37.264	37.264	37.264	37.264
Market Value (TL 1.000)	629.762	830.987	562.686	605.540	618.582

*Gratis shares were given and capital was increased in 2011. Because of this, the margin between the highest and lowest prices of the shares appears very high. While the lowest price was TL 64,50 and highest price TL 90,00 before the capital increase, these prices occurred at TL 14,35 and TL 26,40, respectively, after the capital increase.

2) Dividend

Distribution of the profit share pertaining to the activity period of 2014 was approved by the annual general meeting held on March 31, 2015, and the amounts of the profit shares decided to be distributed were paid in cash to the shareholders of the Company on May 27, 2015 and September 15, 2015.

Gross amounts of the dividends distributed during the last five (5) years and their ratios to paid-in capital are as follows:



3) Other activities in the year

Other activities carried out by the Investor Relations unit during the year are summarized as follows:

- Thirtyone (31) special situation disclosures through the public disclosure platform;
- Giving answers through email to questions of three (3) local investors;
- Giving answer to the questions of investors who requesting information by phone;
- Face to face meeting with one (1) local investor and two (2) foreign investors.

Contact Details of the Investor Relations Unit

Phone : +90 212 282 01 70 Fax : +90 212 282 01 15

Investor Relations e-mail address: gyo@akmerkez.com.tr

Address: Nispetiye Cad. Akmerkez Ticaret Merkezi, E3 Kule, Kat: 1, Etiler, Beşiktaş/İstanbul.

2.2. Exercise of Shareholders' Right to Information

In this regard, questions received by the concerned unit, except for information treated as confidential and trade secret, are discussed with the person who is the most competent of the subject-matter in question and answered by both phone and in writing. Right to demand information and to examine has not been abolished or restricted by the articles of association or by a resolution of one of the bodies of the Company.

During 2015, 3 written applications were made to the Investor Relations Department and all applications were answered within 7 days at the latest.

Such information and disclosures in nature which may affect the exercise of shareholder rights are made available up-to-date to the shareholders on the Internet site of the company. In this scope, 31 special situation disclosures were made in 2015.

The Investor Relations Department carries on activity for the purposes of providing accurate, timely and consistent information about the Company to existing and potential investors, analysts and, as per request, third persons, raising the familiarity and credibility of the Company, reducing the capital cost of the Company by implementing the Corporate Governance Principles, and facilitating the communication between the Board of Directors and the participants in the capital markets.

Parallel to this goal, the Company attach great importance to communication with the shareholders and investors and carries on an active investor relations program. The Investor Relations Department submits one (1) written report on the works and activities it carried out to the Board of Directors annually. The report on the investor relations activities was written and submitted to the Board of Directors on 07.01.2016.

The Company refrains from carrying out any transaction which may make execution of a special audit difficult. The right to request appointment of a special auditor has not been regulated in the Company's articles of association. However, there is the following regulation in article 28, titled 'Informing', of the Articles of Association:

With the proviso that a prior written notice is given to the Board of Directors at latest 30 days in advance, the shareholders who own at least 20% of the shares, or their representatives, are authorized to conduct, or caused to be conducted by an international audit firm, an audit on the books, records and accounts of the Company at their own cost. In such a case, the Board of Directors is obligated to provide every kind of information in relation with the Company to such shareholder or their representative and to ensure that the staff of the Company cooperates in this regard. However, the shareholders who caused conduct of an audit are obligated to act in compliance with the provision (Right to Demand Information and to Examine) in article 437 of the Turkish Commercial Code and to make sure that confidentiality is secured. Furthermore, except for any confidential information which can be obtained from such books and documents allowed to be examined, no shareholder is authorized to learn any secrets of the company. Each shareholder is obligated to keep any secret which has come to their knowledge howsoever confidential forever, even after they are no longer a shareholder of the company. A shareholder who violates this obligation will become liable against the company for any resulting losses and will also have penal liability upon complaint of the company.

No public or private audit was done during the accounting period.

Information regarding the lawsuits filed by Ömer Dinçkök, one of the shareholders of the company, during the period with the request for appointment of a special auditor to our company pursuant to the provision of article 439/1 of the Turkish Commercial Code is included in the list of lawsuits enclosed herewith.

2.3. General Assembly Meetings

2.3.1. Annual General Meeting 2014 of the company was held on 31.03.2015. Notice for the meeting was advertised on the corporate Internet site of the company (www.akmgyo.com), on the Public Disclosure Platform (KAP), and Turkish Trade Registry Gazette at latest three weeks prior to the date of the meeting, excluding the dates for the notice and the meeting, and the documents specified in article 437 of the Turkish Commercial Code were made available to the inspection of the shareholders and also the matters specified under the corporate governance principle no. 1.3.1 of the Corporate Governance Communiqué were submitted to the information of the shareholders.

Along with the notice for the general meeting and in addition to such notices and disclosures which the company is required to make pursuant to the legislation, the "General Meeting Information Document", which was prepared to include such issues set out in the corporate governance principle no. 1.3.1 of the Corporate Governance Communiqué, was published on the Company's Internet site. In addition, the Minutes of the General Meeting are made available to the information of investors on the Internet site.

- 2.3.2. Each proposal was stated in the agenda of the General Meeting under a separate caption and openly. There wasn't any issue included in the agenda of the Annual General Meeting 2014, which any shareholder submitted in writing to the Investor Relations Department for its inclusion in the agenda.
- 2.3.3. The annual general meeting 2014 was held in İstanbul in accordance with the relevant article of the articles of association with the purpose to increase the attendance of the shareholders and in a manner not to cause any inequality between the shareholders and to facilitate attendance of the shareholders at as much low cost as possible on 31.03.2015, and over 90% attendance was achieved. The minutes of the meeting and the list of present shareholders were disclosed to the public via the KAP and the corporate Internet site of the Company. No member of the media attended the meeting.
- 2.3.4. President of the meeting makes preparations about the conduct of the general meeting before the meeting pursuant to the Turkish Commercial Code and the other relevant laws and regulations, and the necessary information is provided by the Investor Relations Department to the President.
- 2.3.5. In the general meeting held on March 31, 2015, the president of the meeting gave care to the matter of conveyance of the issues in the agenda in an impartial, detailed, clear and understandable manner, and questions posed by the attendants of the general meeting, which didn't come into the scope of trade secret, were answered.
- 2.3.6. No considerable transaction which may lead to a conflict of interest with the Company was carried out by the shareholders having management control, Board members, managers having administrative responsibility or their spouses and relatives by blood or marriage in the year 2015. Execution of any commercial transaction by such persons in the name of themselves or for the account of other persons or participation by such persons in any other partnership dealing with the same commercial business as the company in the capacity of unlimited partner with regard to responsibility is not in question. Furthermore, no transaction was carried out regarding the operating subject of the company by any other persons having access to the company information.
- 2.3.7. No privilege has been granted to any person or entity for access to the information of the company.
- 2.3.8. The members of the Board of Directors, the other concerned persons, the persons who were responsible for preparation of the financial statements, and the auditors were

present at the annual general meeting 2014 in order to provide the necessary information and to answer the questions regarding the special issues in the agenda.

- 2.3.9. There wasn't any resolution which was within the authority of the Board of Directors but left to the decision of the General Meeting because it required but didn't receive the affirmative vote of the majority of the independent members of the Board of Directors.
- 2.3.10. During the Annual General Meeting, amounts and beneficiaries of the donations made by the company during 2014 were informed to the shareholders as a separate issue in the agenda, and the activity report contained detailed information about the donations made during the year. The donations and aids policy of the Company was submitted to the approval of the shareholders in the general meeting 2012 and the upper limit for the donations the Company can make was determined at the annual general meeting 2014 pursuant to the Capital Market Law and the Profit Share Communiqué (II-19.1) of the Capital Market Board.
- 2.3.11. The General Assembly meetings of the Company are publicly held, although there is no provision in this respect in the articles of association.

2.4. Voting Rights and Minority Rights

- 2.4.1. The Company refrains from any practice which makes the right to vote difficult. Every shareholder, even the ones beyond the boundaries of the country, is given the opportunity to exercise the voting right in the easiest and most convenient manner.
- 2.4.2. At the Company, each share has one vote, and there isn't any privilege on the voting right as per the articles of association of the Company.
- 2.4.3. There isn't any company with which the Company has reciprocal participation relationship.
- 2.4.4. Maximum care is given to the exercise of minority rights.
- 2.4.5. Minority rights are not granted to those who own less than one twentieth of the capital as per the articles of association.
- 2.4.6. Exercise of the minority rights at the Company is subject to the Turkish Commercial Code, the Capital Market Law and the relevant regulations, and maximum care is given in this regard.

2.5. Right to Profit Share

- 2.5.1. There is no privilege with regard to participation in the profit of the Company. The profit share distribution policy of the Company as adopted by the General Meeting has been disclosed to the public and is contained on the corporate Internet site and in the activity report.
- 2.5.2. The profit distribution policy of the Company contains the minimum information in such clarity that will enable investors to foresee the procedures and principles applicable to distribution of the profit that the Company would earn in future periods.
- 2.5.3. At the ordinary general assembly meeting held in 2015 for the year 2014, a resolution was passed for the distribution of the profit as follows: of the dividend in the amount of 59.622.400,00-TL, the amount of TL 52.914.880,00 was distributed to the shareholders in cash on May 27, 2015 and the amount of TL 6.707.520,00 was distributed to the shareholders in cash on September 15, 2015.
- 2.5.4. Regarding the profit distribution, a balance policy is pursued between the interests of the shareholders and the interests of the Company, the details of which are given in the profit distribution policy.

2.6. Transfer of Shares

2.6.1. All of the shares of the Company in groups (A), (B) and (C) are registered and all of the shares in group (D) are bearer. All shares are listed in BIST (Istanbul Stock Exchange), and there is a provision of the Articles of Association restricting the transfer of the shares in groups (A), (B) and (C).

Article 7, titled 'Transfer of Shares', in the Articles of Association contains the following provision:

Selling, transfer or pledging of the registered shares of the Groups (A), (B) and (C) other than the Group (D) shares, or execution of any transaction in favor of any third person, including creation of usufruct, on these shares, is subject to permissions of the Board of Directors and the Capital Market Board. Transfer of any privileged shares is subject to permission of the Capital Market Board.

However, transfer of shares between shareholders in the same group and from real person shareholders to their spouses and descendants, and transfers done in accordance with the provision of paragraph 3 of article 495 of the Turkish Commercial Code are not subject to permission of the Board of Directors.

Each permit is exclusive to the proposed transaction. Any disposition executed in accordance with this permit becomes valid if it is registered into the share register.

PART III - PUBLIC DISCLOSURE AND TRANSPARENCY

3.1. Corporate Internet Site and its Content

- 3.1.1. For disclosures to the public, the Company's corporate Internet site, www.akmgyo.com, is used. The letterhead of the Company contains the address of the corporate Internet site. The corporate Internet site of the Company is made up in accordance with the corporate governance principle no. 2.1 of the Corporate Governance Communiqué of the Capital Market Board and the regulations of the Turkish Commercial Code. In addition, local and foreign stakeholders who want to get more information about the Company can reach the concerned representatives of the Company via the electronic mail address gvo@akmerkez.com.tr.
- 3.1.2. Shareholding structure of the Company, showing the names, and the quantity and rate of the shares owned by, the shareholders, is disclosed on the corporate Internet site of the Company and updated when necessary.
- 3.1.3. Except any special situations which must be disclosed to the public, the financial statement notifications and the footnotes thereof are made available in English as well as Turkish on the corporate Internet site to investors pursuant to the Capital Market legislation. Disclosures in English should be prepared in summary to be accurate, complete, direct, understandable, adequate and consistent with their Turkish version to the extent that they help the persons who use them make their decision. Notifications of financial statements, material event and notes, which are mandatory to be disclosed to public in accordance with capital markets legislation is disclosed at PDP just in Turkish.
- 3.1.4. Basic information contained on the corporate Internet site of the Company is prepared also in English so that it is used by the international investors as well.

3.2. Activity Report

Activity report of the Company is prepared in accordance with the statutory regulations in such quality that it enables the public to get complete and accurate information about the activities of the Company. The activity report contains all the information specified in the Corporate Governance Principles.

PART IV - STAKEHOLDERS

4.1. Keeping the Stakeholders informed

- 4.1.1. Ethical rules of the Company guarantee the rights of the stakeholders regulated by the legislation and mutual contracts. The stakeholders are informed in accordance with the policy established by the Company pursuant to the current legislation and ethical rules. In addition, informing of all stakeholders through the press releases, the activity report, the Internet site, and the other practices within the scope of the transparency-based informing policy. When performing their jobs, the employees of the Company are expected to fulfill their obligations by valuing the interests of the Company above the interests of themselves, their family and their relatives. The employees refrain from any venture which may mean gaining advantage for themselves or their relatives. Foreseeable potential situations of conflict of interest and situations defined by the management of the Company are communicated to the employees, and the management of the Company take the necessary measures.
- 4.1.2. In the event of violation of the rights of the stakeholders which are protected by the legislation and contracts, an efficient and rapid mechanism of remediation is made available. The Company makes things easier as necessary for use of such mechanisms as compensation which are provided by the legislation to the stakeholders. The Company doesn't have a special compensation policy for the employees, and the rights of compensation of the employees are protected under the relevant legislation.
- 4.1.3. The stakeholders are informed about the policies and procedures of the Company concerning the protection of their rights via the corporate Internet site of the Company too.
- 4.1.4. The stakeholders can report any transaction of the Company which is contrary to the law and which is improper from ethical point of view to the Corporate Governance Committee and the Committee in charge of Audits. There wasn't any application and complaint in this regard in 2015.
- 4.1.5. When a conflict of interest occurs between the stakeholders or in the case that a stakeholder is a member of more than one interest group, a policy which is as much balanced as possible for the protection of the owned rights is pursued and protection of each right independently of other rights is targeted.

Relations With Customers and Suppliers

- The Company attaches importance on customer satisfaction in the sale and marketing of the service and takes the necessary measures therefor.
- The Company takes the necessary measures in order to establish appropriate relations in accordance with related legislation and contracts between the parties, maintain this relationship, with the customers and suppliers to which it renders services and goods, and to observe the sectoral standards in the provision of the goods and services, as well as renewing the processes thereof after having reviewed the same.
- Due care is exercised in order to protect the confidentiality of the information related to the customers and suppliers treating the same within the scope of trade secret.
- Demands of the customers for the service purchased by them are rapidly met and the customers are kept informed about the delay without awaiting for the expiration of the relevant duration.

4.2. Participation of the Stakeholders in the Company Management

4.2.1 Although such models which support participation of the stakeholders, primarily the employees of the Company, in the management of the Company are not provided in the articles of association, they are tried to be developed in a manner not to interfere with the activities of the Company.

Participation of the employees in the management is achieved through annual performance assessment meetings, recommendation systems and annual meetings held within the Company.

4.2.2. The Company takes into account any comments and recommendations transmitted by other stakeholders, too, where necessary.

4.3. Human Resources Policy of the Company

4.3.1. In the establishment of the recruitment policies and in the drawing up of career plans, the principle of providing equal opportunity to persons under equal conditions has been adopted. In the cases when it is foreseen that change of duty of managers would cause disruption in the management of the Company, a succession plan is drawn up regarding determination of managers to be newly assigned.

The human resources policy of the Company targets earning of candidates who fit to the culture and values of the Company, who have such knowledge, skills, experiences and competencies required by the job/position, and who will carry the Company to the future to the Company at the time of recruitment and placement and thus serving to the strategies and targets of the Company. It acts with the principle of selecting the correct employee for the correct job by using the contemporary assessment systems that will support giving of the most objective decision in the hiring and placement processes.

4.3.2. Standards applicable to recruitment of employees by the Company have not been established in writing.

The Company Management tries to actualize such Human Resources applications where internationally recognized models and systems integrated with each other are used. The Company targets to ensure using of contemporary systems which are integrated with each other and which ensure generation of business results in all human resources processes from hiring to performance management system, to development, to compensation and resignation process.

4.3.3. The employees are treated fairly in respect of all rights provided to them; training programs for raising the knowledge, skills and good manners of the employees are carried out; and training policies are established.

Starting from the continuous learning, development and business results generating approach of the Company, arrangement of development programs for the employees, which involve the targets of the Company and the knowledge, skill and experience areas and competencies, is targeted and at the same time it is tried to set aside fund for such programs which support development in social and cultural areas. In the development planning, needs of the Company and the employees are taken into account, and such training and development solutions fitting to the existing situation are offered.

4.3.4. Information meetings are held with and view are exchanged with the employees on issues such as financial standing of the Company, salaries, career, training, health, etc.

At the Company, a management system which gives value to human beings and encourages creativity, communication and participation of employees is implemented. The Company is conscious that creating an open, close and uninterruptible communication environment between the management and the employees is very important with regard to the motivation and productivity of the employees.

- 4.3.5. Decisions taken in connection with the employees or developments concerning the employees are communicated to the employees.
- 4.3.6. Job descriptions and distribution of the employees and performance and reward criteria are communicated to the employees. Attention is paid to productivity in the determination of salaries and other benefits provided to the employees.

The Company uses a Job Assessment and Compensation model whose validity and reliability has been proven across the world. This is a salary and benefits model which is objective and transparent, which reflects the realities of the national and international business world, which is based on the principle of equality and fairness, and which is based on compensation depending on the job done.

The Performance Management System is a structure which seeks that corporate targets are embraced by individuals and which strengthens the common corporate culture. The persons working within the system can transparently see their personal contributions and the effect of this contribution on the corporate scale. Outputs of the Performance Management System are used in the development planning, talent management, career and substitute planning, compensation and rewarding processes of the Human Resources and thus a structure where all these processes are fed with each other and gathered under a system integrated with each other is built up. By applying incentives that will reinforce the high performance culture of the Company, orientation of the employees toward the same goal is supported. Leadership and functional competencies of the Company are measured by means of assessments, and how the employee has achieved the business results is assessed. Hence, reinforcement and application of such competencies that will move the Company further and serve to its corporate reputation and sustainability are supervised with the same system.

4.3.7. Measures are taken to prevent discrimination among the employees on race, religion, language and gender and to protect the employees from physical, emotional and mental abuse within the Company.

The employees are informed on such issues through personal development and communication trainings.

- 4.3.8. The Company does not pose any obstacle before the freedom of establishing an association and the recognition of the right of collective labor agreement in an efficient manner, and support the same where necessary.
- 4.3.9. It makes continuous improvement and development to provide safe working environment and conditions for the employees.
- 4.3.10. No complaint on the issue of discrimination was received from the employees in 2015.
- 4.3.11. No representative has been appointed due to small number of the employees.

4.4. Ethical Rules and Social Responsibility

- 4.4.1. Activities of the Company are carried out in accordance with the ethical rules which are disclosed to the public through the corporate Internet site.
- 4.4.2. Maximum care is given to adoption and application of technologies which are innovative and compatible with the environment in accordance with the environmental policy and the quality policy of the Company.
- 4.4.3. The Company is sensitive regarding its social responsibilities, as well as complying with the regulations and ethical rules concerning environment, consumers and public health. The Company supports and respects the human rights recognised throughout the world.

PART V - BOARD OF DIRECTORS

5.1. Structure and Formation of the Board of Directors

The Board of Directors consists of 10 members, including 3 independent members. The general manager of the Company is MURAT KAYMAN.

Name - Surname	Gender	Function	Profession	Positions Undertaken in the Company over the Last 5 Years	Duties Undertaken Outside of the Company Currently	Rate of Share Held in the Company (%)	Participated Committees and Task Undertaken
Raif Ali Dinçkök	Male	Chairman of the Board of Directors	Industrialist	Chairman of the Board of Directors	Board Member in Akkök Holding A.Ş. and Chairman, Vice-Chairman and Board Member in Various Group Companies of Akkök. Board Member in Akiş GYO A.Ş. and SAF GYO A.Ş.		
Murat Gigin	Male	Vice- Chairman of the Board of Directors	Engineer	Board Member	Chairman/Vice- Chairman and Board Member in Various Companies		
Sinan Kemal Uzan	Male	Board Member	Manager		Founder of Ankaa LLC. System Manager in the Hub Surgical & Orthopedic Supplies Company		Eerly Risk Detection Committee Member
Davit Braunştayn	Male	Board Member	Industrial Engineer	Board Member	Chairman and Board Member in the other companies where he has shares	6,98	Corporate Governance Committee Member
Alize Dinçkök Eyüboğlu	Female	Board Member	Manager	Board Member	Board Member in Akkök Holding A.Ş. and Various Group Companies of Akkök. Deputy Manager and Board Member in Akiş GYO A.Ş. and Member in SAF GYO A.Ş.		Early Risk Detection Committee Member
Mehmet Ali Berkman	Male	Board Member	Manager	Board Member	Board Member and Executive Board Adviser in Akkök Holding A.Ş. / Chairman and Board Member in Group Companies of Akkök. Board Member in Akiş GYO A.Ş.		
Frederic Yves Marcel Fontaine	Male	Board Member	Business Manager	Board Member	Chief Development Officer of Klepierre S.A. France		
Rober Filiba	Male	Independent Board Member	Chemical Engineer	Independent Board Member	Foundation's General Coordinator in Ulus Jewish High School		Chairman of Early Risk Detection Committee / Corporate Governance Committee Member / Committee in charge of audit Member
Selçuk Yener	Male	Independent Board Member	Operating Engineer	Independent Board Member	Consultant		Chairman of the Committee in charge of audit
Lütfü Ünver	Male	Independent Board Member	Master Architect	Independent Board Member	Instructor in the Yıldız Technical University, Faculty of Architecture and Shareholding Manager in Iltay Mimarlık Dek. İnş. ve Tur. Ltd. Şti.		Chairman of Corporate Governance Committee / Committee in charge of audit Member

There isn't any member in the board of directors who has managerial duty in such meaning as specified in the Corporate Governance Communiqué no. II-17.1 of the Capital Market Board.

A non-executive director is a person who doesn't have any administrative duty in the Company other than membership in the board of directors or who doesn't have a unit reporting to him/her, which carries out an executive activity, and who doesn't interfere with daily work flow and ordinary operations of the Company in such meaning as specified in the Corporate Governance Communiqué no. II-17.1 of the Capital Market Board.

There isn't any restriction regarding undertaking of duties by the members of the Board of Directors outside the Company and there isn't any definite rule in this respect. Duties of the members of the board of directors outside the Company are informed to investors in the Company General Information Form, which is published on the KAP, and on the corporate Internet site of the Company.

Among the non-executive members of the Board of Directors are independent members who have the qualification to fulfill their duties without being influenced.

Board Members were elected at the ordinary general assembly meeting held on 31.03.2013 for the purpose of performing duty on the Board for a period of 1 year.

Three independent members have been nominated as candidate to the Corporate Governance Committee and the report dated 27.02.2015 indicating that the candidates have the qualifications regarding independence was submitted to the Board of Directors on 27.02.2015.

The Company's independent Board members have submitted their declaration to the effect that they are independent to the Company in writing. No situation which put an end to the independency of the independent members occurred in 2015.

Independent board members' term of office is maximum three years and they may be nominated and elected again.

There is one female member in the Board of Directors of the Company. The Company doesn't have a written target or policy to increase the number of female members. In the course of time, the issue of increasing the number of female members will be reviewed.

The Company will be managed and outwardly represented and committed towards third persons by the board of directors consisting of the members to be elected by the general assembly from among the members having the qualifications as provided for in the Turkish Commercial Code and the capital market legislation for the purpose of performing duty for a period of maximum 3 (three) years within the framework of the provisions of the Turkish Commercial Code and the Capital Market Legislation. The Board of Directors will elect one chairman and one vice-chairman to chair the meeting in the absence of the chairman from among its members at its first convention.

The Board of Directors of the Company is formed by 10 (ten) members elected by the general meeting among the nominees 4 of whom are nominated by majority of holders of Group (A) registered shares, 3 by majority of holders of Group (B) registered shares, 2 by majority of holders of Group (C) registered shares and 1 by majority of holders of Group (D) bearer shares offered to public, who are present at the general meeting.

In the event that the holders of the Group (D) bearer shares offered to public, who are present at the general meeting, do not nominate a nominee and/or cannot nominate a nominee by majority, the Board of Directors is formed by 9 (nine) members elected by the General Meeting from among the nominees 4 of whom are nominated by majority of the holders of Group (A) registered shares, 3 by majority of the holders of Group (B) registered shares and 2 by majority of the holders of Group (C) registered shares, who are present at the general meeting.

Independent members of the board of directors are elected in adequate number, which may not be less than 2, by the general meeting in accordance with the corporate governance principles concerning the independency of members of board of directors as set out in the Corporate Governance Communiqué of the Capital Market Board.

DECLARATION FOR INDEPENDENT BOARD MEMBERSHIP

REPUBLIC OF TURKEY

15th Notary Public of Beyoğlu Journal Entry Date: 13th February 2015 Journal Entry No.: 01676

DECLARATION OF INDEPENDENCE

I hereby declare that I am a candidate to perform duty as "Independent Member" in the Board of Directors of AKMERKEZ GAYRİMENKUL YATIRIM ORTAKLIĞI ANONİM ŞİRKETİ (the "Company") in accordance with the relevant legislation, Articles of Association and the criteria included in the Corporate Governance Principles as provided for in the Corporate Governance Communiqué no. (II-17.1) issued by the Capital Market Board.

I hereby represent that:

- (a) There isn't any employment relationship between the partners controlling the company or the management of the company or the legal entities owned by such partners and I myself, my spouse or my relatives by blood or marriage which may lead to the assumption of important tasks and responsibilities during the last five (5) years and I don't have jointly or lonely more than 5% of the capital or voting rights or privileged shares in, or I did not conduct any commercial relation with, such companies during the last five years;
- **(b)** I haven't been a shareholder (with a share of 5% and over), an employee or Board member in a managerial position which may lead to the assumption of important tasks or responsibilities during the periods of purchasing or selling any service in the companies to which the company sells products or from which the company purchases products in considerable quantities within the framework of agreements executed for performing such functions as the auditing of the company (including tax auditing, legal auditing and internal auditing) during the last five (5) years;
- **(c)** I have the necessary professional education, knowledge and experience required to fulfill the tasks which I am going to assume to perform as an independent Board member;
- (d) I haven't worked or will not work on full-time basis as a member in any public institution or organizations except the business of an academician in any university, provided that the same complies with the relevant legislation;
- (e) I am a resident in Turkey according to the Income Tax Law no. 193 dated 31/12/1960;
- (f) I have strong ethical standards, professional reputation and experience enabling me to make positive contributions to the activities of the Company, to maintain my impartiality in the conflicts between the Company and the shareholders and to make decision freely taking into consideration the rights of stakeholders;
- **(g)** I will allocate sufficient time required for tracking the conduction of the activities of the Company and for the fully fulfillment of the tasks I am going to assume to perform;
- (h) I did not perform duty on the Board of the Company more than six years during the last ten years;
- (i) I haven't performed any duty as independent Board member in more than three companies in the companies controlling the Company or the board of directors or the companies owned by such companies and more than five companies whose shares are traded in the stock exchange.

Independent Board Member Candidate's:

Name – Surname : ROBER FILIBA TR Identity Number : 14918390016

(signature)

14910390010

DECLARATION FOR INDEPENDENT BOARD MEMBERSHIP

REPUBLIC OF TURKEY

___ Notary Public of ____ Journal Entry Date: 16th February 2015 Journal Entry No.: 08039

DECLARATION OF INDEPENDENCE

I hereby declare that I am a candidate to perform duty as "Independent Member" in the Board of Directors of AKMERKEZ GAYRİMENKUL YATIRIM ORTAKLIĞI ANONİM ŞİRKETİ (the "Company") in accordance with the relevant legislation, Articles of Association and the criteria included in the Corporate Governance Principles as provided for in the Corporate Governance Communiqué no. (II-17.1) issued by the Capital Market Board.

I hereby represent that:

- (a) There isn't any employment relationship between the partners controlling the company or the management of the company or the legal entities owned by such partners and I myself, my spouse or my relatives by blood or marriage which may lead to the assumption of important tasks and responsibilities during the last five (5) years and I don't have jointly or lonely more than 5% of the capital or voting rights or privileged shares in, or I did not conduct any commercial relation with, such companies during the last five years;
- (b) I haven't been a shareholder (with a share of 5% and over), an employee or Board member in a managerial position which may lead to the assumption of important tasks or responsibilities during the periods of purchasing or selling any service in the companies to which the company sells products or from which the company purchases products in considerable quantities within the framework of agreements executed for performing such functions as the auditing of the company (including tax auditing, legal auditing and internal auditing) during the last five (5) years;
- (c) I have the necessary professional education, knowledge and experience required to fulfill the tasks which I am going to assume to perform as an independent Board member;
- (d) I haven't worked or will not work on full-time basis as a member in any public institution or organizations except the business of an academician in any university, provided that the same complies with the relevant legislation;
- (e) I am a resident in Turkey according to the Income Tax Law no. 193 dated 31/12/1960;
- (f) I have strong ethical standards, professional reputation and experience enabling me to make positive contributions to the activities of the Company, to maintain my impartiality in the conflicts between the Company and the shareholders and to make decision freely taking into consideration the rights of stakeholders;
- (g) I will allocate sufficient time required for tracking the conduction of the activities of the Company and for the fully fulfillment of the tasks I am going to assume to perform;
- (h) I did not perform duty on the Board of the Company more than six years during the last ten years;
- (i) I haven't performed any duty as independent Board member in more than three companies in the companies controlling the Company or the board of directors or the companies owned by such companies and more than five companies whose shares are traded in the stock exchange.

Independent Board Member Candidate's:

Name – Surname : LÜTFÜ ÜNVER TR Identity Number : 26894106680

(signature)

DECLARATION FOR INDEPENDENT BOARD MEMBERSHIP

REPUBLIC OF TURKEY

6th Notary Public of Bodrum Journal Entry Date: 24th February 2015 Journal Entry No.: 00961

DECLARATION OF INDEPENDENCE

I hereby declare that I am a candidate to perform duty as "Independent Member" in the Board of Directors of AKMERKEZ GAYRİMENKUL YATIRIM ORTAKLIĞI ANONİM ŞİRKETİ (the "Company") in accordance with the relevant legislation, Articles of Association and the criteria included in the Corporate Governance Principles as provided for in the Corporate Governance Communiqué no. (II-17.1) issued by the Capital Market Board.

I hereby represent that:

- (a) There isn't any employment relationship between the partners controlling the company or the management of the company or the legal entities owned by such partners and I myself, my spouse or my relatives by blood or marriage which may lead to the assumption of important tasks and responsibilities during the last five (5) years and I don't have jointly or lonely more than 5% of the capital or voting rights or privileged shares in, or I did not conduct any commercial relation with, such companies during the last five years;
- (b) I haven't been a shareholder (with a share of 5% and over), an employee or Board member in a managerial position which may lead to the assumption of important tasks or responsibilities during the periods of purchasing or selling any service in the companies to which the company sells products or from which the company purchases products in considerable quantities within the framework of agreements executed for performing such functions as the auditing of the company (including tax auditing, legal auditing and internal auditing) during the last five (5) years;
- (c) I have the necessary professional education, knowledge and experience required to fulfill the tasks which I am going to assume to perform as an independent Board member;
- (d) I haven't worked or will not work on full-time basis as a member in any public institution or organizations except the business of an academician in any university, provided that the same complies with the relevant legislation;
- (e) I am a resident in Turkey according to the Income Tax Law no. 193 dated 31/12/1960;
- (f) I have strong ethical standards, professional reputation and experience enabling me to make positive contributions to the activities of the Company, to maintain my impartiality in the conflicts between the Company and the shareholders and to make decision freely taking into consideration the rights of stakeholders;
- (g) I will allocate sufficient time required for tracking the conduction of the activities of the Company and for the fully fulfillment of the tasks I am going to assume to perform;
- (h) I did not perform duty on the Board of the Company more than six years during the last ten years;
- (i) I haven't performed any duty as independent Board member in more than three companies in the companies controlling the Company or the board of directors or the companies owned by such companies and more than five companies whose shares are traded in the stock exchange.

Independent Board Member Candidate's:

Name – Surname : SELÇUK YENER TR Identity Number : 11456728318

(signature)

Curriculum Vitae of the Members of the Board of Directors and the General Manager

Raif Ali DİNÇKÖK

Chairman of the Board of Directors

Raif Ali Dinçkök was born in İstanbul in 1971. After having graduated from the Business Administration Department of Boston University in 1993, he started his career at Akkök Group of Companies. He worked at the Purchasing Department of Ak-Al Tekstil San. A.Ş. during 1994-2000 and worked as coordinator at Akenerji during 2000-2003. Being a member of the Board of Directors and the Executive Committee of Akkök Holding A.Ş., Raif Ali Dinçkök is at the same time a member of the boards of directors of the Companies of Akkök Group.

Raif Ali Dinçkök has been performing duty as Member of the Board of Directors and the Executive Committee of Akkök Holding A.Ş. Offices of Raif Ali Dinçkök at various Akkök Group Companies as Chairman and Member of the Board of Directors are continuing. He took offices at various Akkök Group Companies as member of the Board of Directors in previous periods.

Murat GiGiN

Vice-Chairman of the Board of Directors

Murat Gigin was born in İstanbul in 1952. He completed his undergraduate study in the Construction and Building Engineering Department of the University of Bradford in 1974 and post-graduation study in the Department of Mechanical Engineering of the University of London in 1975. He was conferred the diploma of Ocean Engineer by University College London in 1976.

Gigin started his career at Tekfen İnşaat as civil engineer at the construction sites in Kuwait in 1977, returned to the headquarters in İstanbul in 1983, and after having worked in the Business Development department until 1986 and as coordinator at various international projects, he was appointed as Assistant General Manager of Tekfen İnşaat in 1986. Gigin, who acted as General Manager of Tekfen İnşaat during 1988-1998, took office as member of the Board of Directors at the companies of Tekfen Contracting Group until 2000. Murat Gigin is currently a member of the Boards of Directors of Tekfen Holding A.Ş. and Tekfen-ÖZ Gayrimenkul Geliştirme A.Ş.

Acting as Chairman and Delegate Member of the Boards of Directors of Group Companies at the Group Companies of Viem Ticari ve Sanayi Yatırımları Ltd. Şti. (Viem Ticari ve Sanayi Yatırımları Ltd. Şti.) and as Chairman and Delegate Member of the Boards of Directors (in Tekzen Ticaret ve Yatırım A.Ş., Agromak Makine İmalat Sanayi ve Ticaret A.Ş., Maxlines Maksimum Lojistik Hizmetleri A.Ş., Viem İletişim Yayıncılık Reklam Turizm Hizmetleri Yatırım Ticaret A.Ş., Ekozey Ekolojik ve Organik Tarım Gıda Hayvancılık ve Turizm Taşımacılık İthalat İhracat İnşaat Sanayi Ticaret A.Ş., İmbroz Tarım Hayvancılık Gıda Sanayi Turizm ve Ticaret Ltd. Şti., Galipoli Gıda Ürünleri Sanayi ve Ticaret Ltd. Şti., ENAT Endüstriyel Ağaç Tarımı Sanayi ve Ticaret A.Ş., Temari Gıda Sanayi ve Ticaret A.Ş.), Gigin is at the same time Vice Chairman of the Board of Directors of ANG Yatırım Holding.

Gigin, who took office at various non-governmental organizations in the past, acted as Chairman of the International Pipeline and Offshore Contractors Association (IPLOCA) during 1995-1996, and is currently a member of the Board of Trustees of TEMA Foundation.

Davit BRAUNŞTAYN Board Member

Born in İstanbul in 1964, Davit Braunştayn graduated from the Industrial Engineering Department of the Bosphorus University and received MBA degree in finance from Columbia University. Started his career as analyst at the Investment Banking department of Lazard Frenes&Co. in the United States, Mr. Braunştayn then transferred to Lignadekor Üretim ve Pazarlama A.Ş. where he is currently the general manager. Mr. Braunştayn speaks English, French and German.

Alize DİNÇKÖK EYÜBOĞLU Board Member

Born 1983 in İstanbul, Alize Dinçkök Eyüboğlu graduated from the Business Administration Department of Sawyer School of Management of Suffolk University in 2005. She started her career at Ak-Al Tekstil Sanayi A.Ş. as the Strategic Planning Specialist in 2005. In 2006, she joined the newly established Akiş Gayrimenkul Yatırım A.Ş. and worked there as the Project Coordinator, the Sales and Marketing Manager and the Assistant General Manager in charge of Sales and Marketing, respectively.

Alize Dinçkök Eyüboğlu currently has seats at boards of directors of both Akkök Holding A.Ş. and the other Akkök Group of Companies. In the previous years, she also performed duty as board member in various Akkök Companies of Group.

Mehmet Ali BERKMAN

Board Member

Mehmet Ali Berkman was born in Malatya in 1943. After having graduated from the Industrial Management program of the Business Administration department of the Middle East Technical University, he received MBA degree in the Operational Research from Syracuse University in the United States. He retired from Koç Group, where he joined in 1972, in 2004. He undertook membership of the Board of Directors and chairmanship of the Executive Committee at Akkök Holding A.Ş. in September 2005. He also carried out duties of membership and chairmanship in the boards of directors of the Group Companies. Mehmet Ali Berkman, who handed over the Chairmanship of the Executive Committee of Akkök in January 1, 2013, continues his duty as Advisor to the Executive Committee of Akkök. Duties of Berkman as Chairman and Member of the Boards of Directors at the Group Companies are continuing.

Mehmet Ali Berkman is acting as Member of the Board of Directors and Advisor to the Executive Committee of Akkök Holding A.Ş. Duties of Berkman as Chairman and Member of the Board of Directors at various Group Companies are continuing. He acted as member of the Boards of Directors of various Akkök Group Companies in previous periods.

Sinan Kemal UZAN Board Member

Sinan Kemal Uzan was born in New York in 1986. After having graduated from the department of International Business Administration in Pepperdine University (USA), he participated in the program of Family Undertakings Management in the Northwestern University Kellogg School of Management'ta (Illinois) in the year 2012.

In his business life, he performed duties as Vice-Chairman of StarClub conducting activity in the fields of music production and internet strategies in Los Angeles, California and as Azerbaijan Project Coordinator in Tekfen İnşaat ve Tesisat A.Ş. respectively.

Sinan Kemal Uzan is currently performing duty as system manager in the Hub Surgical & Orthopedic Supplies company, the headquarter of which is located in New York and which is developing technology for the diabetic patients and meanwhile, he is the founder of Ankaa LLC (California) conducting investment activities regarding internet technology.

Frederic Yves Marcel FONTAINE Board Member

Mr. Fontaine was born in Tours, France in 1958. After having graduated from Nantes University of Commerce in 1981, he started his career at France Construction in 1983. Thereafter, he worked at Copra, Trema and Hammerson, respectively. He has worked as general manager in Corio France and member of the board of directors and CDO of Corio N.V. during May 2003 - January 2015. He has been continuing his career as Chief Development Officer of Klepierre S.A. France since January 2015. Mr. Fontain is married with two children.

Lütfü ÜNVER

Board Member (Independent Member)

Born in Kayseri in 1953, Lütfü Ünver was graduated from the Faculty of Architecture of Istanbul Technical University and then completed his post-graduation study in Istanbul Technical University. Starting his career at Ayyıldız Engineering and Consultancy, Mr. Ünver then worked at Cemtay Construction Co. and Iltay Architecture Co., respectively. He is currently working as a lecturer at Yıldız Technical University.

Selçuk YENER

Board Member (Independent Member)

Born in Kütahya in 1960, Mr. Yener graduated from the Business Engineering Department of İstanbul Technical University. He gained broad experience at various industries in Turkey and worked as top executive in various companies like Mis Süt, Karaca Giyim and İstanbul Cerrahi Hastanesi.

Rober FİLİBA

Board Member (Independent Member)

Born in 1951, Rober Filiba completed his high school education at Robert College and university education at the Chemical Engineering Department of Bosphorus University. He achieved Master's degree at Massachusetts Institute of Technology.

In later years, he worked as Technical Marketing Engineer at İnterkem Koll. Şti., as Process Engineer at Vaniköy Starch and Glucose Factory and as Vice Chairman of the Board of Directors at Plastikap A.Ş. Mr. Filiba is currently acting as the General Coordinator of the Foundation of Ulus Jewish High School.

Married with two children, Mr. Filiba speaks English, French and German.

Murat KAYMAN

General Manager

Born in Germany in 1974, Murat Kayman achieved MBA degree from Zichlin School of Business of New York Baruch College. He worked at STFA, Ekinciler Holding, Federation of International Trade Association, Blade Fencing Inc., ECE Germany, ECE Turkey, AVM MFI Partners and Akbatı Shopping Mall owned by Akiş GYO A.Ş.

Married with two children, Mr. Kayman speaks English and German.

5.2. Working Principles of the Board of Directors

- 5.2.1. The Board of Directors has been carrying on its duties in a transparent, accountable, fair and responsible manner.
- 5.2.2. The Board of Directors has segregated the duties by electing one Chairman and one Vice Chairman from among its members.
- 5.2.3. The Board of Directors establishes the internal control systems to include the risk management and information systems and processes which can minimize the impacts of the risks which may affect the stakeholders of the Company, primarily the shareholders, by taking into account the views of the relevant committees of the board of directors.
- 5.2.4. The Board of Directors reviews the efficiency of the risk management and internal control systems at least once a year.
- 5.2.5. Although it is not set out in the articles of association, the powers of the chairman of the board of directors and the general manager have been segregated. The General Manager and the Chairman of the Board of Directors of the Company are different persons, and their duties and powers have been defined in the organization chart. Furthermore, except those powers and duties of the board of directors which cannot be transferred as provided for in article 375 of the Turkish Commercial Code, the Board of Directors has regulated the principles related to the management of the Company with regard to technical, commercial and legal aspects based on an Internal Directive regulating the management of the Company as a whole, containing the definitions related to management and indicating the positions which are going to report to which positions as provided for in the provision of article 367 of the Turkish Commercial Code.
- 5.2.6. The board of directors plays a role in the maintenance of efficient communication between the Company and the shareholders and in the solution of any disputes between them. To this end, it is in communication continuously with the Corporate Governance Committee and the Investor Relations Unit.
- 5.2.7. Potential losses incurred due to faults of the members of the board of directors in the performance of their duties have been directly insured by the Company with an annual total liability limit of USD 5.000.000 (in an amount exceeding 25% of the Company capital) as of 3rd November 2015 and this fact was disclosed in the Public Disclosure Platform.
- 5.2.8. The Board of Directors convenes at such frequently as it can fulfill its duties efficiently in compliance with the working principles of the Board of Directors. In 2015, the Board of Directors convened five (5) times and a participation of about 96% was ensured as an average. In 2015, totally 35 resolutions were passed by the Board of Directors, and 7 of these resolutions were passed by holding meeting and the other 28 resolutions were passed by in accordance with the provision of paragraph 4 of article 390 of the Turkish Commercial Code. In 2015, all of the Board resolutions requiring were passed unanimously. No Board member raised an objection to the resolutions passed in 2015.
- 5.2.9. The chairman of the board of directors determines the agenda of the meetings of the board of directors in consultation with the other members of the board and the general manager and notifies it to the members before the meeting. Pursuant to article 13 of the Articles of Association of the company, notice for the meetings of the board of directors is sent in writing by courier or facsimile at latest two weeks before the date of the meeting. Place of meeting is the head office of the company. However, the board of directors may meet at another place as well on condition that it takes a resolution to this effect and makes notification in writing by courier or facsimile to the members to be received by them at latest one week before. The members give care to attend each meeting after having examined the information and documents relevant with the issues in the agenda and made their preparations and to express an opinion.

- 5.2.10. The information and documents related to the issues in the agenda of the meeting of the board of directors are made available to the examination of the members of the board of directors within an adequate time before the meeting by ensuring equal information flow.
- 5.2.11. Any member of the board of directors can give a proposal to the chairman for making of a change to the agenda. Views of a member who will not be able to attend the meeting but has notified them in writing to the Board of Directors are informed to the other members.
- 5.2.12. Each member of the board of directors is entitled to cast one vote.
- 5.2.13. Issues included in the agenda of the meetings of the board of directors are discussed openly and in all aspects. The chairman of the board of directors exerts the best effort to ensure active attendance of all members to the meetings of the board of directors. The members of the board of directors have their reasonable and detailed reasons for their counter vote on the issues they dissented in the meetings recorded in the minutes of the resolution. None of the members of the board of directors used dissenting vote against any resolution passed at the meetings of the board of directors held in 2015. Weighted voting right and/or negative veto right has not been granted to any members of the board of directors.
- 5.2.14. Member of the board of directors spares adequate time for the business of the company. If a member of the board of directors becomes a manager or a member of the board of directors of another company, this does not lead to conflict of interest and does not interfere with the duty of the member at the company. For this reason, undertaking of other duty or duties by members of the board of directors outside the company has not been bound by certain rules or restricted. Any duties undertaken by the Members of the Board of Directors outside the company are stated in the "General Information Form of the Company" which is disclosed to the public through the KAP [Public Disclosure Platform]. Duties undertaken by the members of the board of directors outside the Company, and the reasons thereof, are informed to the shareholders during the general meeting where their elections are discussed under the item of the agenda concerning the election by making segregation between the duties within and outside of the group. In addition, if election of members of the board of directors is in the agenda of the general meeting, in respect of the persons whose candidacy to a seat in the board of directors, information about their curriculum vitae, duties carried out by them during the last ten years and reasons for resignation, nature and degree of importance of their relations with the company and the parties having relationship with the company, whether they have the qualification for independency or not, and similar matters which may affect the activities of the company if they are elected as members of the board of directors is provided in the KAP and the "General Meeting Information Document" published on the corporate Internet site of the Company.

5.3. Number, Structure and Independency of the Committees Formed within the Body of the Board of Directors

5.3.1. By reviewing the structure and activities of the existing committees in accordance with the provisions of the Corporate Governance Communiqué of the Capital Market Board, the board of directors has formed the Committee in charge of audit, the Corporate Governance Committee and an Early Risk Detection Committee. The duties and responsibilities of the Nomination Committee and Wage Committee stipulated in the Corporate Governance Communiqué are performed and fulfilled by the Corporate Governance Committee.

Committee in Charge of Audit

Committee in Charge of Audit						
Name - Surname	Title					
Selçuk YENER	Chairman					
Lütfü ÜNVER	Member					
Rober FİLİBA	Member					
Early Risk Detection Committee						
Name - Surname	Title					
Rober FİLİBA	Chairman					
Alize DİNÇKÖK EYÜBOĞLU	Member					
Sinan Kemal UZAN	Member					
Corporate Governance Committee						
Name - Surname	Title					
Lütfü ÜNVER	Chairman					
Rober FİLİBA	Member					
Davit BRAUNŞTAYN	Member					
Zeynep GÜNDOĞDU	Member					

- 5.3.2. Duty areas, working principles and members of the committees have been determined by the board of directors and announced to the public on the Public Disclosure Platform and the corporate Internet site of the Company.
- 5.3.3. All members of the Committee in charge of audit formed within the body of the Board of Directors consist of the independent members of the board of directors. Chairman of the Corporate Governance Committee and Rober Filiba are independent members of the board of directors. Other member of the Corporate Governance Committee, Zeynep Yıldırım Gündoğdu, has been included in the Committee for the reason that she is the manager of the Investor Relations Department, who has the Capital Market Board licenses pursuant to the provision of second paragraph of article 11 of the Corporate Governance Communiqué. David Braunstayn, a member of the Corporate Governance Committee, has also no administrative duty in the Company other than membership in the board of directors. Chairman of Early Risk Detection Committee is independent member of the board of directors; other members have also no administrative duty in the Company other than membership in the board of directors.
- 5.3.4. The General Manager does not assume duty in any committee.
- 5.3.5. Care is given that a member of the board of directors does not undertake duty in more than one committee. However, taking into account the knowledge and experience of the independent members, the members who carry out duty in a committee undertake duty in other committees.
- 5.3.6. Every kind of resource and support required for carrying out of duties of the committees is provided by the board of directors. The committees can invite any manager who they deem is necessary to their meetings and receive their opinions.

- 5.3.7. The committees use opinions of independent specialists in areas they deem necessary regarding their activities. The cost of any consultancy services needed by the committees is paid by the Company. In this case, however, the information about the person/firm from whom/which the service is received and the information about whether that person/firm has any relationship with the company is given in the activity report. No such service was purchased in 2015.
- 5.3.8. The committees document and keep a record of all the works they carried out. The committees meet with the frequency as deemed necessary for efficiency of the works and as set in the working principles. They submit the reports containing the information about their works and the outcomes of their meetings to the board of directors.
- 5.3.9. The committee in charge of audit supervises the accounting system of the company, the disclosure of the financial data to the public, the independent audit, and the operation and efficiency of the internal control and internal audit systems of the company. Selection of the independent audit firm, preparation of independent audit contracts and commencement of the independent audit process, and works of the independent audit firm at every stage, are carried out under the supervision of the committee in charge of audit.

The independent auditing firm from which the company will purchase service and the services to be purchased from it are determined by the committee in charge of audit and submitted to the approval of the board of directors.

Examination and conclusion of complaints received by the Company in connection with the accounting and internal control system and the independent audit of the Company, and the methods and criteria to be applied regarding evaluation of the reports of the Company in connection with accounting and independent audit issues are determined by the committee in charge of audit.

The committee in charge of audit reports in writing its evaluations regarding compliance of the annual and interim financial statements to be disclosed to the public with the accounting principles adopted by the Company and their accuracy by obtaining opinions of the responsible managers of the Company and the independent auditors, along with its own evaluations, to the Board of Directors.

The committee in charge of audit met 5 (five) times in 2015 and wrote the outcomes of the meetings into the minutes and submitted the decisions taken to the general meeting. 5 (five) reports were submitted by the committee in charge of audit to the board of directors during the accounting period 2015. The committee in charge of audit immediately reports in writing its findings involving its duty and responsibility area and its evaluations on the subject matter to the board of directors.

- 5.3.10. The Corporate Governance Committee determines whether the corporate governance principles are complied with by the company or not and, if not complied with, the reasons thereof and any conflict of interest arising from failure to comply with these principles in full and makes recommendations for improvement of the corporate governance practices to the board of directors and supervises the works of the investor relations department.
- 5.3.11. The corporate governance committee also fulfills the duties and responsibilities of the Nomination Committee, the Early Risk Detection Committee, and the Compensation Committee, which are provided in the Corporate Governance Communiqué.

5.4. Risk Management and Internal Control Mechanism

5.4.1. The Board of Directors reviews the efficiency of the risk management and internal control systems at least once a year.

The risk inventory of the company is one of the most important tracking tools used by the Company in the risk management works. The risk inventory covers operational, financial, reputational and strategic risks of the Company, and the risks whose risk score is at high and very high level are monitored at the level of the Board of Directors, and detailed action plans are developed and a risk owner is assigned for each risk. The risk owner is responsible for management of the respective risk in accordance with the agreed action plan. Hence, the risk management philosophy has become a constant item of the routine business agenda of the executives of the Company. This philosophy, which is updated in line with the sectoral and corporate developments, has become an integral part of the practices of the Company.

5.5. Strategic Targets of the Company

- 5.5.1. The Board of Directors administers and represents the Company by keeping the risk, growth and income balance at the optimum level through strategic decisions and by overseeing primarily the long term interests of the Company through rational and cautious risk management understanding.
- 5.5.2. The Board of Directors defines the strategic targets of the Company, determines the manpower and financial resources needed by the Company, and supervises the performance of the management.
- 5.5.3. The board of directors reviews the degree of achievement of the targets, the activities and the past performance of the company. In this connection, the Board of Directors has concluded that the Company achieved the operational and financial performance targets in 2015.

5.6. Financial Rights

- 5.6.1. The board of directors is responsible for the achievement of the established targets by the company. Evaluation regarding whether the company has achieved the operational and financial performance targets, which were disclosed to the public, and, if not achieved, the reasons thereof, are elucidated in the annual report. The board of directors makes self-criticism and performance evaluation on the basis of board and member and managers who have administrative responsibility and rewards or removes the members of the board of directors and the managers who have administrative responsibility in the light of such evaluations.
- 5.6.2. Principles of compensation of the members of the board of directors and the top level executives have been documented and submitted to the information of the shareholders under a separate item and the shareholders were given the opportunity to express their opinions in this regard in the annual general meeting held in 2012. The wages policy prepared to this end is posted on the corporate Internet site of the Company under the heading of "Investor's Column / Corporate Governance / Policies".
- 5.6.3. Dividend, share options or payment plans based on the performance of the company are not used in the remuneration of the independent members of the board of directors. Care is given that the remunerations to the independent members of the board of directors are determined at such level which would preserve their independency, and the remunerations are determined by the general meeting.
- 5.6.4. The Company does not lend money or make available loan to or give guarantees, such as surety, in favor of any member of the Board of Directors or any top level executive.
- 5.6.5. Our Board membership wage has been determined to be gross TL 4.100 per month and annual gross benefits provided to Board of Directors amounting to TL 642.386,74 in total and benefits provided to the top level executives amounted to TL 377.420,01 in 2015. Remunerations and salaries paid and all other benefits provided to the members of the board of directors and the top level executives are disclosed collectively to the public through the footnotes to the financial statements in the annual activity report.

Information Regarding Related Party Transactions and Their Account Balances which is Required to be Disclosed to the Shareholders Pursuant to the Legislation

Details of the related party transactions executed by the Company in 2015 are given hereinbelow:

As of 31st December 2015, although there is no receivable from the related parties, the debts to the related parties are as follows:

Debts to the related parties	31st December 2015
Üçgen Bakım ve Yönetim Hizmetleri A.Ş. ²	2.976.264
Akkök Holding A.Ş.	22.405
Aktek Bilgi İletişim Teknoloji San. ve Tic. A.Ş.	445
Dinkal Sigorta Acenteliği A.Ş.	42.704
	3.041.818
Advances given	31st December 2015
Üçgen Bakım ve Yönetim Hizmetleri A.Ş.3	529.904
Akgirişim Müteahhitlik Müşavirlik ve Çevre	
Teknolojileri San. ve Tic. A.Ş.4	75.531
	605,435

Purchases from and sales to the related parties during the year ending on December 31, 2015 are as follows:

Sales made to the related parties:	31 st December 2015
Akmerkez Lokantacılık Gıda San. Tic. A.Ş.	2.457.815
Tekfen Turizm İşletmeleri A.Ş.	797.080
	3.254.895
Purchases made from the related parties:	31st December 2015
Üçgen Bakım ve Yönetim Hizmetleri A.Ş.	28.918.080
Akgirişim Müteahhitlik Müşavirlik ve	
Çevre Teknolojileri San. ve Tic. A.Ş.	26.385.346
Akkök Holding A.Ş.	253.060
Aktek Bilgi İşletişim ve Teknoloji Sanayi ve Ticaret A.Ş.	11.566
Akmerkez Lokantacılık Gıda San. Tic. A.Ş.	1.946
Akhan Bakım Yönetim Servis Hizmet Güvenlik Tic. A.Ş.	908
•	55.570.906

Purchases and sales consist of such items as rental incomes, service purchases and sales, and expenses made in connection with the renovation. TL 28.918.080 of the purchases from the group companies consists of the amounts in connection with the management expenses supplied from Üçgen Bakım ve Yönetim Hizmetleri A.Ş.("Üçgen"), the renovation expenses and the other expenses. TL 26.385.346 of the remaining amount is related to the expenses of façade renovation supplied from Akgirişim Müteahhitlik Müşavirlik ve Çevre Teknolojileri San. ve Tic. A.Ş. and TL 267.480 consists of other expenditures. The Company derives the common area services such as car park, valet, etc. and the apart hotel rent incomes with the intermediary of Üçgen, which is a related party. In addition to these, office floor and cinema rent income is earned from Üçgen. Within this framework, total TL 9.548.059,00 was invoiced to Üçgen in respect of the incomes earned on the name of the Company from third persons throughout 2015.

³ The advances given consists of the advances given to Üçgen Bakım ve Yönetim Hizmetleri A.Ş. regarding the apart lobby renovation and the restorations to be made in the stores to be leased.

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² The debt to Üçgen Bakım ve Yönetim Hizmetleri A.Ş. consists of the management expenses of Akmerkez.

⁴ Consists of the amount remaining as a result of the renovation settlement and the same was returned in January 2016.

OTHER ISSUES:

a) Information about the duties carried out by the members of the board of directors and the executives outside the company and statements about the independency of the members of the board of directors:

This information is provided in Part V of the Corporate Governance Principles Compliance Report which is related to the Board members.

b) Members of the committees formed within the body of the board of directors, frequency of meeting of the committees, working principles of the committees, including the activities carried out by them, and evaluation of the board of directors regarding efficiency of the committees:

This information is provided in the Corporate Governance Principles Compliance Report. Committees within the company fulfill their duties efficiently.

Evaluation by the Board of Directors Regarding Working Principles and Activities of the Board Committees:

Following the election made for the Chairman and Board members in accordance with the Corporate Governance Principles, the Board of Directors resolved:

- To elect the Independent Board Member Rober Filiba as President of the Early Risk Detection Committee, Alize DİNÇKÖK EYÜBOĞLU and Sinan Kemal UZAN as Members in this Committee;
- To elect the Independent Board Member Selçuk YENER as President of the Committee in Charge of Audit, Lütfü ÜNVER and Rober FILIBA as Members in this Committee:
- To elect the Independent Board Member Lütfü ÜNVER as President of the Corporate Governance Committee and the Board Member David BRAUNŞTAYN and the Independent Board Member Rober FILIBA as Members in this Committee and to elect the Financial Affairs Manager Zeynep Yıldırım GÜNDOĞDU as Manager of Investor Relations Department;
- To empower the Corporate Governance Committee to perform the tasks of the Candidate Nomination Committee and Wage Committee due to the organizational structure of our Board of Directors.

The regulations concerning the assigned fields of activity and working principles of the above mentioned committees have been adopted by the Board of Directors and disclosed to the public in the internet site of our Company and in the Public Disclosure Platform.

In 2015, all of the Board Committees fulfilled the tasks and obligations required to be fulfilled by them pursuant to the Corporate Governance Principles and their own regulations and conducted their activities efficiently.

c) Number of meetings held by the board of directors during the year and information about the attendance of the members to these meetings:

This information is provided in the Corporate Governance Principles Compliance Report.

d) Information about any amendments to the legislation which may significantly affect the activities of the company:

No amendment has been made to the legislation which may significantly affect the activities of the company.

e) Information about material lawsuits initiated against the company and expected results of them:

Lawsuits were initiated in 2014 and 2015 with the request for nullification of some resolutions passed by the general assembly meetings held in 2013 and 2014 and against some members of the Board of Directors, and the proceedings are still in progress.

Some of the lawsuits filed against the company with the courts in İstanbul are in progress and the information about these lawsuits is provided in the table enclosed herewith. (Annex-1)

f) Information about any conflict of interest between the company and any firms from which the company has been purchasing services in the areas such as investment consultancy and rating, and about the measures taken by the company to prevent such conflict of interest:

The Company did not receive any service in the areas such as investment consultancy and rating in 2015.

g) Information about any reciprocal participations where the rate of direct participation in the capital exceeds 5%:

There isn't any company with which the company has reciprocal participation relationship.

h) Information about the social benefits and occupational education of the employees and about any corporate social responsibility activities in connection with the activities of the company which give rise to other social and environmental consequences:

Employees can receive every kind of training they need when they are performing their profession. The company gives support to corporate social responsibility projects if it deems necessary.

i) If there is distribution of duties among the members of the board of directors, duties and powers of the members of the board of directors:

Distribution of duties has been done by appointing Chairman and Vice Chairman among the members of the board of directors.

j) Information about the activities of the committee in charge of audit, about the outcomes of the meetings, and about how many written reports were submitted to the board of directors during the accounting period:

The committee in charge of audit carried out its activities in 2015 within the duties and authority set out in the Corporate Governance Communiqué.

The committee in charge of audit met 5 (five) times in 2015 and the results of the meeting were written to the minutes and the decisions taken were submitted to the board of directors. 5 (five) reports were submitted by the committee in charge of audit during the accounting period 2015 and disclosed to the public. The Committee proposed that a service should be received from the independent auditing company Başaran Nas Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş. in 2015 and stated that the annual and interim financial statements and the footnotes thereof were in compliance with the relevant legislation and principles.

k) Evaluation regarding whether the company has achieved the operational and financial performance targets announced to the public and if the same have not been achieved, the reasons thereof:

The board of directors has evaluated that the company achieved the operational and financial performance targets in 2015.

I) Information about the remunerations paid to the members of the board of directors and the senior executives:

This information is provided in the Corporate Governance Principles Compliance Report.

- **m)** There isn't any incident occurred after closure of the activity year, which bears a special importance.
- **n)** Information about the control of portfolio limitations which is set out in second paragraph of article 38 of the Communiqué on the Principles Applicable to Real Estate Investment Partnerships is provided in the footnotes to the financial statement.

Annex 1 – Information on Lawsuits LAWSUITS INITIATED AGAINST AKMERKEZ

No.	Court	Court File Index No.	Plaintiff	Defendant	Subject of the Lawsuit	Final Situation
1	Istanbul 2 nd Civil Court of Peace	2009/742 Court File Index No.: 2011/124E	BERKAY INCE INTERVO (B3 Kule 1 Ofis Katı)	1-AKMERKEZ GYO A.Ş. 2-ÜÇGEN BAKIM	Action for Damages Claim: 100.000 TL	The lawsuit was reversed on the procedural grounds in favor of the company. The lawsuit was appealed by the Plaintiff and the file is in the Supreme Court of Appeals.
2	1 st Consumer Court of Istanbul	2007/753	MEHMET BOZKURT	AKMERKEZ GYO A.Ş.	Action for Damages Claim: 41.000 TL (Theft in Carpark)	The lawsuit was dismissed in favor of the company. The lawsuit was appealed by the Plaintiff and the file is in the Supreme Court of Appeals.
3	Istanbul 8 th Commercial Court of First Instance	2007/635 E	AKMERKEZ GYO A.Ş.	ANC GIDA	Action in Personam (USD 144.656 In the Combined Action USD 57.226 + TL 47.456,04)	The main action was partially accepted. The counter action was also partially accepted. We expect to receive the reasoned decision.
4	Istanbul 17 th Civil Court of Peace	2013/958 (New File Index No.: 2015/351)	SEVİL PARFÜMERİ (Store No: 322-323)	AKMERKEZ GYO A.Ş.	Rent Declaratory Action (Requested that the rental amount be reduced to TL 55.000)	Action is in progress.
5	Istanbul 17 th Civil Court of Peace	2013/957 (New File Index No.: 2015/352)	SEVİL PARFÜMERİ (Store No: 221)	AKMERKEZ GYO A.Ş.	Rent Declaratory Action (Requested that the rental amount be reduced to TL 25.000)	Action is in progress.
6	Istanbul 4 th Commercial Court of First Instance	2014/128	ÖMER DİNÇKÖK	AKMERKEZ GYO A.Ş.	Declaratory Action	The action was concluded in favor of the Company.
7	Istanbul 3 rd Commercial Court of First Instance	2014/223	ÖMER DİNÇKÖK	AKMERKEZ GYO A.Ş.	Action for Appointment of Special Auditor.	The action was concluded in favor of the Company. The lawsuit was appealed by the Plaintiff and the file is in the Supreme Court of Appeals.
8	Istanbul 6 th Commercial Court of First Instance	2014/1077	ÖMER DİNÇKÖK	AKMERKEZ GYO A.Ş.	Action for cancellation of the Resolutions passed in the agenda items no's 2, 5, 7, 10, 11 at the ordinary general assembly meeting held for the year 2013.	The action is in progress.
9	Istanbul 14 th Commercial Court of First Instance	2015/394	ÖMER DİNÇKÖK	AKMERKEZ GYO A.Ş.	Declaratory Action	The action was concluded in favor of the Company. The lawsuit was appealed by the Plaintiff and the file is in the Supreme Court of Appeals.
10	Istanbul 10 th Civil Court of Peace	2014/732	TUFAN SAAT	AKMERKEZ GYO A.Ş.	Action in Personam (TL 400.000).	The action is in progress.
11	Istanbul 9 th Commercial Court of First Instance	2015/11	MURAT KIZILYEL	AVRUPA SANDVİÇ	Action in Personam (Action has been informed to us).	A decision was taken for cancellation of the action which was not followed by the parties.
12	Istanbul 18 th Commercial Court of First Instance	2015/665	ÖMER DİNÇKÖK	AKMERKEZ GYO A.Ş.	Action for cancellation of the Resolutions passed in the agenda items no's 2, 3, 4, 9 at the ordinary general assembly meeting held for the year 2014.	The action is in progress
13	Istanbul 3 rd Commercial Court of First Instance	2015/673	ÖMER DİNÇKÖK	AKMERKEZ GYO A.Ş.	Action for Appointment of Special Auditor.	The action was concluded in favor of the Company.
14	8 th Consumer Court of Istanbul	2015/1946	ULVIYE ARKUN	1-AKMERKEZ GYO A.Ş. 2-S.O.S. INTERNATIONAL AMBULANCE SERVICE	Action for Damages Total Claim: TL 6.000	The action is in progress

LAWSUITS INITIATED BY AKMERKEZ GYO A.Ş.

No.	Court	Court File Index No.	Plaintiff	Defendant	Subject of the Lawsuit	Final Situation
1	Istanbul 12 th Civil Court of Peace	2013/195	AKMERKEZ GYO A.Ş.	HOME STORE (Store No. 178)	Action For Evacuation	Action is in progress.
2	Istanbul 8 th Civil Court of Peace	2015/392	AKMERKEZ GYO A.Ş.	HOME STORE (Store No. 178)	Rent Declaratory Action (Claim: TL 400.000)	Action is in progress.
3	Istanbul 8 th Enforcement Court of Peace	2015/371	AKMERKEZ GYO A.Ş.	YİM TURİZM (Restaurant No. 441)	Action For Evacuation	Action was concluded in favor of our company and the relevant store was evacuated.
4	Istanbul 6 th Enforcement Court of Peace	2015/656	AKMERKEZ GYO A.Ş.	TUFAN SAAT (STORE NO. 256)	Action For Evacuation	Action was concluded in favor of our company and the relevant store was evacuated.
5	Istanbul 10 th Enforcement Court of Peace	2015/502	AKMERKEZ GYO A.Ş.	EUROMODA (STORE NO. 176)	Action For Evacuation	Action was concluded in favor of our company and the relevant store was evacuated.
6	Istanbul 8 th Enforcement Court of Peace	2015/372	AKMERKEZ GYO A.Ş.	YİM TURİZM (DEPOT)	Action For Evacuation	Action was concluded in favor of our company and the relevant depot was evacuated.
7	Istanbul 23 rd Enforcement Court of Peace	2015/1054	AKMERKEZ GYO A.Ş.	YİM TURİZM (DEPOT)	Action For Evacuation	Action was concluded in favor of our company and the relevant depot was evacuated.
8	Istanbul 5 th Enforcement Court of Peace	2015/867	AKMERKEZ GYO A.Ş.	YİM TURİZM (Restaurant No. 441)	Action For Evacuation	Action was concluded in favor of our company and the relevant depot was evacuated.

LAWSUITS RELATED TO THE BOARD MEMBERS OF AKMERKEZ GYO A.Ş.

No.	Court	Court File Index No.	Plaintiff	Defendant	Subject of the Lawsuit	Final Situation
1	Istanbul 18 th Commercial Court of First Instance	2014/1080	ÖMER DİNÇKÖK	RAİF ALİ DİNÇKÖK ALİZE DİNÇKÖK EYÜBOĞLU MEHMET ALİ BERKMAN	Action for Damages (Arising from Responsibility of Company Managers)	Action is in progress.
2	Istanbul 8 th Commercial Court of First Instance	2015/951	ÖMER DİNÇKÖK	RAİF ALİ DİNÇKÖK ALİZE DİNÇKÖK EYÜBOĞLU MEHMET ALİ BERKMAN MURAT GİĞİN	Action for Damages (Arising from responsibility of Company Managers)	Action is in progress.